IN THE FOURTH SESSION OF THE SIXTH PARLIAMENT OF THE FOURTH REPUBLIC OF GHANA

REPORT OF THE PUBLIC ACCOUNTS COMMITTEE

ON THE

REPORTS OF THE AUDITOR-GENERAL

ON THE

MANAGEMENT AND UTILISATION OF THE DISTRICT ASSEMBILIES' COMMON FUND (DACF) AND OTHER STATUTORY FUNDS FOR THE FINANCIAL YEARS ENDED 31ST DECEMBER, 2010, 2011 AND 2012



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1.0 INTRODUCTION

- 1.1 The Auditor-General's Reports on the Management and Utilisation of the District Assemblies' Common Fund (DACF) and Other Statutory Funds for the years ended 31st December 2010, 2011 and 2012, were presented to Parliament on Tuesday, 4th June, 2013, Thursday, 18th July, 2013 and Wednesday, 20th November, 2013 respectively. This was in accordance with article 187(2) and (5) of the 1992 Constitution of the Republic of Ghana.
- 1.2 In accordance with Order 165(2) of the Standing Orders of the House, the Rt. Hon. Speaker referred the Reports to the Public Accounts Committee (PAC) for consideration and report.

2.0 METHODOLOGY

- 2.1 To consider the Reports, the Committee grouped the Regions of the country into four (4) zones as indicated below:
 - Zone 1 Upper West, Upper East and Northern Regions;
 - Zone 2 Brong-Ahafo and Ashanti Regions;
 - Zone 3 Greater Accra, Volta and Eastern Regions; and
 - Zone 4 Western and Central Regions.

Sittings for Zones 1 and 2 were held in Tamale and Kumasi respectively while sittings in respect of Zones 3 and 4 were held in Ho and Takoradi respectively.

2.2 At the invitation of the Committee, the under-listed officials of Metropolitan, Municipal and District Assemblies (MMDAs) cited by the Auditor-General in his Reports appeared before the

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Committee to respond to the queries/issues raised by the Auditor-General and matters of public interest:

- i. Metropolitan, Municipal and District Chief Executive Officers;
- ii. Metropolitan, Municipal and District Chief Executive Officers at post at the time of the Audit;
- iii. Presiding Members;
- iv. Chairmen of the Finance sub-Committees;
- v. Chairmen of the Works sub-Committees;
- vi. Metropolitan, Municipal and District Co-ordinating Directors;
- vii. Metropolitan, Municipal and District Finance Officers and Accounts Officers;
- viii. Staff Members in Managerial Positions; and
- ix. Officers responsible for acts and omissions mentioned in the Auditor-General's Report.

On appearing before the Committee, the witnesses took an oath and answered questions relating to the issues raised in the Auditor-General's Report as well as issues of general public interest.

2.3 The Deputy Auditor-General, Mr. Yaw Agyei Sifah, and his technical team were also present at the Committee's sittings to offer clarifications on the queries/issues raised.

3.0 ACKNOWLEDGEMENT

3.1 The Committee is grateful to the Hon. Ministers for the Northern, Volta, Western and Ashanti Regions for the warm reception accorded the Committee when it visited their Regions and also for participating in the Committee's sittings.

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- 3.2 The Committee is also grateful to the Deputy Auditor-General and his technical team, Chief Executives of MMDAs and their Management Teams and other officials of MMDAs for availing themselves to assist the Committee in its deliberations.
- 3.3 Finally, the Committee extends its profound appreciation to STAR-Ghana, the German Development Cooperation (GIZ), the United States Agency for International Development (USAID) for supporting the activities of the Committee and the Media (print and electronic) for broadcasting its proceedings.

4.0 REFERENCE DOCUMENTS

The Committee made reference to the following documents during its deliberations:

- i. The 1992 Constitution of the Republic of Ghana.
- ii. The Standing Orders of Parliament of Ghana.
- iii. The Financial Administration Act, 2003 (Act 654).
- iv. The Financial Administration Regulations, 2004 (L.I. 1802).
- v. The Public Procurement Act, 2003 (Act 663).
- vi. The Audit Service Act, 2000 (Act 584).
- vii. The Internal Audit Agency Act, 2003 (Act 658).
- viii. The Stores Regulations, 1984.
- ix. The Financial Memoranda for District Assemblies.
- x. The Guidelines on the Utilisation of the District Assemblies' Common Fund.
- xi. The Local Government Service Act, 2003 (Act 655).

5.0 **PURPOSE OF THE AUDIT**

The purpose of the audit was for the Auditor-General to ascertain whether in his opinion:

- i. the accounts have been properly kept;
- all public funds have been fully accounted for and rules, regulations and procedures are sufficient to provide an effective check on the assessment, collection and proper allocation of revenue;
- iii. funds have been expended for the purposes for which they were appropriated and expenditures made as authorised;
- iv. adequate internal control measures were instituted and complied with to safeguard the assets of Metropolitan, Municipal and District Assemblies (MMDAs); and
- v. projects and activities of MMDAs have been undertaken with due regard to economy, efficiency and effectiveness in relation to the resources utilised.

The Audit was also to ascertain the extent of compliance with applicable laws, regulations and guidelines such as the Financial Administration Act, 2003 (654), Financial Administration Regulation, 2004 (L.I.1802), the Financial Memoranda for MMDAs, among others.

6.0 SUMMARY OF AUDIT FINDINGS

The significant findings of the Auditor-General in his Reports bordered on cash irregularities, procurement and store irregularities, tax irregularities, contract management

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irregularities and lack of transparency in the utilisation of DACF deductions at source.

The Auditor-General attributed the occurrence of the irregularities to non-compliance with existing legislative framework and instruments, managerial lapses and weak monitoring procedures at both the ministerial, legislative and administrative levels of MMDAs as well as lack of transparency in the operations of some MMDAs.

7.0 OBSERVATIONS AND RECOMMENDATIONS

a. Cash Irregularities

i. <u>Unretired Imprest</u>

The Committee observed that in years 2010, 2011 and 2012, imprest holders in forty-eight (48) Assemblies failed to retire imprest amounting to GH\$\psi\$1,267,750.45. The breakdown of the amount is as follows:

Year	Amount (GH¢)
2010	399,694.34
2011	377,277.23
2012	490,778.88
TOTAL	1,267,750.45

The Committee noted that the infractions by the Assemblies were due to laxity on the part of Finance Officers to enforce the regulations governing retirement of imprest. Interestingly, it came to the fore that some Chief Executive Officers and Coordinating Directors of MMDAs who should ensure that Officers of the Assembly do not go contrary to the rules and regulations

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governing financial accountability were themselves found culpable.

The Committee further noted that an amount of GH\$(\$922,729.00) had been retired by thirty-eight (38) Assemblies, leaving a balance of GH\$(\$345,021.45). The list of Assemblies involved in this lapse and the detailed breakdown of the amount involved are shown in the attached *Appendix A*.

Non-retirement of imprest by the close of each financial year contravenes Part XI, section 39 of the Financial.Memoranda for MMDAs (2004). The Committee therefore recommends that Management of the Assemblies should ensure that the imprest holders retire the full amounts as early as possible and with credible supporting documents or convert the amounts to loans/advances and recover them from the salaries of the Officers involved.

The Committee also urges the Ministry of Local Government and Rural Development to ensure that Chief Executive Officers and Coordinating Directors of MMDAs abide by the rules and regulations governing financial accountability.

ii. <u>Unsupported Payment Vouchers</u>

Part IX section 7 of the Financial Memoranda for MMDAs requires that the originals of relevant supporting documents including invoices and statements should be attached to payment vouchers before payments are made.

The Committee however observed that one hundred and forty-five (145) Assemblies made payments amounting to GH¢15,477,097.40 without attaching the relevant documents to

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authenticate payments made in years 2010, 2011 and 2012. The details are attached as *Appendix B*.

As reported by the Auditor-General, the financial indiscipline was due to failure on the part of Finance Officers of MMDAs to demand appropriate supporting documents from the payees before payments were made.

The Committee however noted during its sittings that some of the Assemblies had managed to provide relevant documentation to authenticate payments amounting to GH¢11,159,959.65. This was after the Auditor-General had submitted his Report to Parliament and the Assemblies had been invited to appear before the Public Accounts Committee.

The Committee therefore recommends that:

- i. Management of the Assemblies should provide the necessary documentation to cover the outstanding amounts to the Auditors for verification, failing which the amounts involved should be recovered from the Authorising Officers and their Finance Officers.
- ii. Authorising Officers and Finance Officers involved in this infraction should be sanctioned by Management of the Assemblies.
- iii. A Report on actions taken by the Assemblies should be submitted to the Auditor-General.
- iv. Henceforth, posthumous regularisation of unsubstantiated payments should not be tolerated or accepted by the Auditor-General. Once payments are not substantiated during the audit period, the Auditor-General should

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surcharge the Management of the Assemblies found culpable of such irregularity with the amounts involved.

iii. Unapproved Overdrafts and Loans/Interest

Part III, section 3 of the Financial Memoranda for MMDAs provides that "when an Assembly requires a loan for capital expenditure; it shall apply through the Ministry responsible for Local Government to the Ministry responsible for Finance for approval; and such applications for loans shall be initiated by a resolution of the Assembly".

Contrary to the above provision, the Committee noted that in year 2011, three (3) Assemblies overdrew their DACF accounts by a total amount of GH¢2,392,892.33 while in year 2012, four (4) Assemblies overdrew their DACF accounts to the tune of GH¢398,911.24 without the approval of the Hon. Minister for Finance. The details are as follows:

Table 1
Unapproved Overdrafts and Loans/Interests during years 2011 and 2012

Assembly	2011	2012
Adaklu	41,656.00	
South Tongu	351,236.33	200,143.13
Central Tongu		28,768.11
Upper Denkyira West		110,000.00
Upper Denkyira East		60,000.00
Krachi East	2,000,000.00	
TOTAL	2,392,892.33	398,911.24

The Committee recommends that:

- a. Coordinating Directors and Finance Officers of the Assemblies cited for the irregularity should be sanctioned appropriately by the Ministry of Local Government and Rural Development.
- b. Management of the Assemblies should seek retrospective approval from the Ministry of Finance.
- c. All MMDAs should ensure that they operate within their cash holdings and also seek approval whenever they want loans or overdraft facilities.

iv. Unreceipted Deductions by DACF Administrator

According to the Auditor-General, the DACF Administrator's circular no. DACF/CIR/01 dated 4th June, 2003, stipulates that Assemblies should issue receipts for gross amounts before deductions. The Administrator would in turn issue receipts for all deductions. Again, the Guidelines for utilisation of District Assemblies Common Fund states that:

"all releases of the DACF allocation should be receipted in gross in the Assembly's cash book and any other deduction should be treated as expenditure".

Contrary to the above, the Committee observed that the DACF Administrator deducted at source, a total amount of GH\$\psi\$43,630,888.29 in years 2010, 2011 and 2012 from the Common Fund allocations of some Assemblies without issuing receipts in acknowledgement of the amounts deducted. The breakdown of the amount for years 2010, 2011 and 2012 is shown in Table 2 while the details are shown in the attached *Appendix*

Table 2

Unreceipted Deductions by the Administrator of DACF in years 2010, 2011 and 2012

Year	Number of Assemblies	Amount GH¢
2010	41	16,791,922.32
2011	27	16,072,493.74
2012	38	10,766,472.23
TOTAL		43,630,888.29

Interrogating the issue, it came to the fore that most of the deductions were for services such as sanitation improvement and fumigation for which the Assemblies themselves had signed contracts with service providers for the provision of those services.

Management of the Assemblies informed the Committee that their inability to obtain receipts for the deductions from the DACF Administrator was due to a Circular from the DACF Administrator to all MMDAs dated 15th July, 2011 and 30th June, 2014, which indicated that the Administrator of the Fund cannot issue receipts for statutory deductions. Again, deductions under "other recoveries" are advances and deductions requested by the Assemblies themselves, thus the Fund cannot issue receipts in that regard.

On the other hand, Management of one of the service providers (Zoomlion Services Limited) informed the Committee that they issue receipts to the DACF Administrator for payments made to it in respect of sanitation improvement and fumigation. That notwithstanding, the Committee commends Akatsi South District Assembly for being the only Assembly that was able to ensure that

copies of receipts covering the deductions made from its allocation were obtained from the service providers.

In the light of the above, the Committee recommends that:

- 1. the DACF Administrator should demand evidence of service rendered from the Assemblies before payments are made to service providers.
- 2. Management of MMDAs should also endeavour to obtain copies of receipts issued to the DACF Administrator from service providers to enable it substantiate deductions made by the DACF Administrator.

v. <u>Misapplication of DACF</u>

Section 87 (2) of the Local Government Act, 1993 (Act 462) stipulates that "for the avoidance of doubt all monies received by a District Assembly from the District Assembly Common Fund shall be expended on projects which form part of the approved development plan of the Assembly". However, the Committee observed that sixty-three (63) Assemblies misapplied a total amount of GH¢6,146,045.30 from their DACF allocations to recurrent expenditure instead of developmental expenditure during the years under consideration. *Appendix D* shows the list of Assemblies involved in this irregularity.

Deliberating on why MMDAs use DACF allocations on recurrent expenditure such as wages of casual workers, printing of calendars, protocol activities, among others, Management of the Assemblies involved in this irregularity explained that they had to resort to this practice because their Internally Generated Fund (IGF) are insufficient to meet their recurrent expenditure.

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That notwithstanding, the Committee noted that some of the Assemblies had taken steps to refund an amount of GH¢1,988,879.73 into the DACF accounts of their respective Assemblies, leaving an amount of GH¢4,157,165.57 still outstanding.

The Committee considers this practice unacceptable and recommends that the Ministry of Local Government and Rural Development should ensure that:

- any MMDA that intends to utilise its DACF allocation for recurrent activities should seek the approval of the Minister for Finance through the Minister for Local Government and Rural Development;
- ii. misapplied funds are refunded into the DACF accounts by MMDAs involved in this anomaly;
- iii. Management of MMDAs disburse DACF in accordance with the dictates of the Common Fund Guidelines and any other administrative instruction; and
- iv. all MMDAs should create innovative ways of increasing their Internally Generated Fund (IGF).

b. Procurement and Stores Irregularities

i. Non-Competitive Procurement

Section 43(1) of the Public Procurement Act (Act 663) states that "The procurement entity shall request quotations from as many suppliers or contractors as practicable, but from at least three different sources".

On the contrary, the Committee observed that fifty-nine (59) Assemblies made procurement totalling GH¢2,812,723.71 without alternative quotations or through competitive bidding in

years 2010, 2011 and 2012. The list of Assemblies is attached as *Appendix E*.

The Committee further observed from follow-up reports presented by officials of the Audit Service that most of the Assemblies are currently complying with the relevant rules and regulations on procurement. Unfortunately, Management of the Assemblies cited for this irregularity had not taken any action against the officers responsible for the infraction.

The Committee therefore recommends that the officers responsible for the breach should be sanctioned by Management of the Assemblies in line with the dictates of the Procurement Act.

ii. <u>Unrecorded Store Items</u>

The Committee observed that sixty-two (62) Assemblies made purchases worth GH¢2,724,548.29 but failed to take them on store ledgers during the years under consideration. This was in violation of Section 70, Chapter V of the Stores Regulation and Part XII, Section 16 of the Financial Memoranda for MMDAs which require all store items received by an Assembly to be supported by a Local Purchase Order or a Stores Receipt Voucher (SRV) and recorded in the store ledgers before being issued out.

The Committee noted that following the audit, some of the Assemblies have recorded in the store ledgers, items amounting to GH^{\circ}1,996,040.14$, leaving an outstanding balance of GH^{\circ}728,508.15$. The details are shown in *Appendix F*.

Deliberating on the issue, it came to the fore that the lapse occurred as a result of poor supervision of Storekeepers by Management of MMDAs and also, failure to assign persons to

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perform the responsibilities of a Storekeeper in the absence of the schedule officer.

In the opinion of the Committee, failure to take items purchased on store ledgers could lead to diversion of store items and loss of funds to the Assemblies. The Committee therefore recommends that the:

- a. Officers responsible for the lapse should be sanctioned appropriately by Management of the Assemblies.
- b. Management of all MMDAs should ensure that all purchases are recorded in the store ledger and duly issued out upon an authorised requisition.

iii. Fuel Purchases not accounted for

Part XII, Section 60 of the Financial Memoranda requires that a logbook shall be maintained for each vehicle, in which the driver shall record, on a daily basis, the full particulars of the receipt of oil and fuel and persons undertaking the journeys shall sign the log book which shall be carried at all times in the vehicle.

This, notwithstanding, the Committee noted that forty-one (41) Assemblies (*Refer to Appendix G*) failed to record fuel purchases valued at GH¢1,054,803.55 in the relevant vehicle log books. Consequently, the utilisation of the fuel purchased could not be authenticated. The Committee however noted that the defaulting Assemblies had subsequently made the necessary entries into

their vehicle log books, and in most cases, fifteen (15) months after the event occurred.

The Committee is of the opinion that without the necessary entries in vehicle logbooks, data on fuel usage by vehicles of the

Assemblies would be lost. The lack of such data does not only conceal pilferage, but also makes it difficult for economic analysis of fuel purchases to be conducted in accordance with Regulation 1605 of the 1984 Stores Regulations.

The Committee therefore recommends that:

- Officers who failed to record fuel purchased in the relevant vehicle logbooks should be sanctioned by Management of the Assemblies.
- 2. Management should also ensure that the Officers involved provide records on the receipt and utilisation of fuel or the amount involved should be surcharged against the authorising officers.
- 3. Posthumous entries into vehicle logbooks should not be accepted by the Auditor-General.
- 4. Henceforth, the Auditor-General should surcharge Finance Officers with the amount involved if they fail to provide evidence of the utilisation of fuel purchases after the audit period.

Tax Irregularities C.

Failure to Deduct Withholding Tax i.

The Committee observed that in years 2010, 2011 and 2012, fiftyfailed deduct taxes Assemblies to (52)GH¢140,888.40 from payments made for goods and services thereby denying government, the timely inflow of revenue. The details are shown in Appendix H.

The Committee further observed that an amount of GH¢87,325.04 out of the non-withholding tax of GH¢140,888.40 recorded had been deducted and paid to the Ghana Revenue Authority (GRA) leaving an outstanding amount of GH¢53,563.36.

Failure to deduct withholding taxes contravenes section 84 (2) of the Internal Revenue Act, 2000 (Act 592). The Committee therefore recommends that:

- a. Management of the Assemblies should ensure that outstanding withholding taxes are deducted and remitted to the GRA.
- b. Finance Officers who breached this irregularity should be sanctioned by Management of the Assemblies.
- c. All MMDAs should ensure that withholding taxes are deducted from all payments above the required threshold.

ii. Withholding Tax not Remitted

Section 87 (1) of the Internal Revenue Act, 2000 (Act 592) requires withholding agents to pay to the Commissioner-General, a tax that has been withheld or that should have been withheld within 15 days after the end of the month in which the payments subject to withholding tax are made.

The Committee however observed that in years 2010, 2011 and 2012, fifty-two (52) Assemblies were in violation of this provision by failing to remit withheld taxes amounting to GH¢345,347.51 to the GRA. The details are shown in *Appendix I*.

It came to the fore during the Committee's deliberations that some of the Assemblies remitted withheld taxes amounting to GH¢244,836.81 to the GRA upon the invitation to appear before the PAC. This situation clearly demonstrates the level of importance which public officers attach to funds that belong to the State.

The Committee considers non-remittance of withheld taxes a breach of financial discipline. The Committee therefore recommends that:

- 1. Management of the Assemblies should ensure that the Officers involved in this irregularity are sanctioned in line with sections 8(4) and 30 (2) of the Financial Administration Act, 2003;
- 2. the Ministry of Local Government and Rural Development should ensure that all outstanding taxes due government are remitted to the GRA by the Assemblies; and
- 3. GRA should also ensure that appropriate interest/penalties are paid by MMDAs as required by law when they delay in remitting withheld taxes.

iii. Purchases from Non-VAT Registered Entities

Section 84 (2) of the Financial Administration Regulation, 2004 (L.I. 1802) states that "a department shall procure government stores from only VAT registered persons/entities and any department that requires exemption for a specific case shall apply to the Minister for Finance with the necessary justification".

The Committee observed that in year 2012, thirty-five (35) Assemblies made purchases from Non-VAT registered entities to

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the tune of GH\$353,970.09 thereby avoiding the payment of VAT on purchases made. The details are shown in *Appendix J*.

Management of Assemblies involved in this financial indiscipline informed the Committee that the Assemblies' inability to make purchases from VAT registered entities is due to the absence of such companies in their locations. Interestingly, the Committee noted that Mampong, Birim Central, Nsawam Adoagyiri, Kassena Nankana West, Agotime and Prestea Huni Valley Assemblies who could not provide VAT receipts during the time of audit, have been able to, after the audit, submit VAT receipts to cover purchases made.

The Committee recommends that:

- a. GRA should ensure that entities eligible to register for VAT at the Regional/District levels are made to do so.
- b. Management of MMDAs should ensure strict adherence to the Financial Administration Regulations, 2004.

iv. Failure to Obtain VAT Invoices

The Committee noted that ten (10) Assemblies failed to obtain VAT invoices from suppliers to support payments totalling GH¢26,254.22 contrary to the provisions of section 19 (1) of the VAT Act, 1998 (Act 546).

The Committee further noted that the Assemblies involved have obtained VAT invoices totalling GH¢12,926.46 from the relevant suppliers leaving an outstanding amount of GH¢13,327.76. The details are shown in Table 3.

Table 3

Failure to Obtain VAT Invoices during years 2010, 2011 and 2012

	YEAR 2010	YEAR 2011	YEAR 2012	AMOUNT RECEIPTED	OUTSTANDING AMOUNT
ASSEMBLIES	GH¢	GH¢	GH¢	GH¢	GH¢
EASTERN REGION					
Asuogyaman		480.00		480.00	-
Fanteakwa		510.00		510.00	-
Kwahu North		9,895.95		9,895.95	-
New Juaben		1,019.01		1,019.01	-
Birim North			2,896.59	-	2,896.59
GREATER ACCRA REGION					
Adentan		7,643.41		-	7,643.41
WESTERN REGION					
Wassa Amenfi East	1,021.50			1,021.50	-
Bibiani/Anhwiaso/ Bekwai		2,118.74		-	2,118.74
Bia		669.02		-	669.02
TOTAL	1,021.50	22,336.13	2,896.59	12,926.46	13,327.76

Management of the Assemblies informed the Committee that payment of the VAT component was made to the GRA when the VAT invoices were obtained.

Failure to obtain VAT invoices for payments made could lead to loss of revenue that should accrue to government. The Committee therefore recommends that the:

 Finance Officers who were in breach of section 19 (1) of the VAT Act, 1998 (Act 546) should be sanctioned by Management of the Assemblies. 2. Ministry of Local Government and Rural Development should ensure that the Assemblies demand the appropriate VAT invoices to cover the outstanding amount without delay and pay the VAT component to GRA.

d. Contract Management Irregularities

i. Overpayment of Contract Sum

The Committee observed that in year 2010, Suhum Kraboa Coaltar District Assembly overpaid a contract sum by GH¢712.50. In year 2011, Wassa Amenfi District Assembly also made an overpayment of a contract sum by GH¢1,074.00 while in year 2012, Sefwi Wiawso Municipal Assembly and Shai Osudoku District Assembly overpaid contract sums by a total of GH¢31,726.70 during the execution of contracts in years 2011 and 2012 respectively. The details are as follows:

		GH¢
i.	Suhum Kraboa Coaltar (2010)	712.50
ii.	Wassa Amenfi District Assembly(2011)	1,074.00
iii.	Sefwi Wiaso District Assembly(2012)	4,839.70
iv.	Shai Osudoku District Assembly (2012)	26,887.00
	TOTAL	33,513.20

The Committee noted that the overpayment was clearly an act of negligence by the Finance Officers of the Assemblies.

Management of Sefwi Wiawso Municipal Assembly informed the Committee that the overpaid amount had been retrieved from the contractor. This was verified and confirmed by staff of the Audit Service. Suhum Kraboa Coaltar, Wassa Amenfi and Shai

Osudoku District Assemblies on the other hand were yet to demand the overpaid amount from the contractors.

Though Sefwi Wiawso Municipal Assembly had retrieved the overpaid amount from the Contractor, it failed to adhere to Regulation 45 of the FAR which demands that overpayments should be recovered immediately when detected.

The Committee therefore recommends that:

- a. the Coordinating Directors and Finance Officers of Sefwi Wiawso Municipal Assembly, Suhum Kraboa Coaltar, Wassa Amenfi and Shai Osudoku District Assemblies should be sanctioned in line with section 8 (4) of the FAR by Management of the Assemblies for this irregularity.
- b. Management of Suhum Kraboa Coaltar, Wassa Amenfi and Shai Osudoku District Assemblies should ensure that the excess payment is recovered from the respective contractors as a matter of urgency, failing which the amount should be recovered from the Coordinating Directors and the Finance Officers.
- c. All MMDAs should strengthen their internal control systems to prevent such occurrences.

ii. <u>Unauthorised Variation of Contract</u>

The Committee observed that in years 2010, 2011 and 2012, eight (8) Assemblies varied contracts above 15% to the tune of GH¢619,282.05, without authorisation as required by the Public Procurement Act 2003 (Act 663), Section 64 (1) and (2). The details are shown in Table 4.

Table 4
Unauthorised Variation of Contract in years 2010,
2011 and 2012

REGION	YEAR 2010	YEAR 2011	YEAR 2012	TOTAL
	G H¢	GH¢	GH¢	
EASTERN				
Birim South		42,999.00		42,999.00
VOLTA				
Central Tongu	5,144.00			5,144.00
Akatsi South			14,228.00	14,228.00
Krachi East		28,449.27		28,449.27
CENTRAL				
Cape Coast		91,020.00		91,020.00
Twifo Hemang		15,909.33		15,909.33
GREATER ACCRA				
Ga East		377,204.27		377,204.27
WESTERN				
Prestea Huni			32,079.65	32,079.65
Valley				
BRONG AHAFO				
Tain			12,248.53	12,248.53
TOTAL	5,144.00	555,581.87	58,556.18	619,282.05

Unauthorised variation of contract is a breach of Regulations 171 and 179 of the Financial Administration Regulation, 2004 (L.I.

1802). The Committee therefore recommends that:

1. the officers responsible for the breach should be sanctioned appropriately by Management of the Assemblies;

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- 2. Management of the Assemblies should ensure that all irregular variations are regularised; and
- 3. all MMDAs should adhere to the rules and regulations governing contract management.

ii. Payment without Monitoring Report

Part IX section 70(a) of the Financial Memoranda states that:

"no payment shall be made to a contractor, unless in the case of payments in respect of work done, the Works Engineer, or such other person as the Assembly may appoint for the purpose, has inspected the work done and given the certificate required which shall be attached to the Payment Voucher".

The Committee observed that in years 2010, 2011 and 2012, a total amount of GH¢690,052.90 was paid by fourteen (14) Assemblies to various contractors without Monitoring Reports/Certificates to confirm that the work was satisfactorily executed. The details are shown in Table 5.

Table 5

Payments made without Monitoring Reports in years 2010, 2011 and 2012

	YEAR 2010	YEAR 2011	YEAR 2012
	GH¢	GH¢	GH¢
NORTHERN REGION			
Nanumba South			90,207.12
EASTERN REGION			
Birim South	9,920.00		
East Akim	91,896.09		
Suhum/Kraboa/Coaltar	36,731.10		
Kwaebibirem			57,779.00
Denkyembour	88,390.00		
ASHANTI REGION			
Offinso North		59,733.48	
BRONG AHAFO REGION			
Asunafo North	63,117.00		
Pru	39,352.00		
CENTRAL REGION			
Twifo Atti Morkwa			35,764.00
Asikuma Odoben			31,308.01
Cape Coast			18,545.10
Twifo Hemang		20,210.00	
WESTERN REGION			
Bibiani/Ahwiaso/Bekwai		47,100.00	
TOTAL	329,406.19	127,043.48	233,603.23

The Committee considers the violation of Part IX, section 70 (a) by the Assemblies unacceptable. Making payments without certificates to justify the expenditure can lead to situations where payments would be made for contracts which are either poorly executed or not executed at all.

The Committee therefore recommends that:

- i. Finance Officers of the Assemblies who were responsible for the lapse should be sanctioned in line with section 8(4) of the Financial Administration Regulation, 2004 (L.I. 1802).
- ii. Contract procedures should be followed by all MMDAs in order to minimise the risk of payments for non-existing contracts.

8.0 CONCLUSION

Indeed, the infractions (cash irregularities, procurement and store irregularities, tax irregularities, contract management irregularities and lack of transparency in the utilisation of DACF deductions at source) as contained in the Reports of the Auditor-General on the Management and Utilisation of District Assemblies' Common Fund and other Statutory Funds for the years ended 31st December 2010, 2011 and 2012 were repetitive in nature.

The recurrence suggests that Management of the various Assemblies have blatantly refused to perform their roles efficiently. The Auditor-General's annual recommendation for effective monitoring and follow-up mechanisms have been ignored. By implication, the various Audit Report Implementation Committees (ARICs) at the Assemblies are not working as the law requires.

In the opinion of the Committee, the repetitive nature of the infractions with regard to both financial and administrative lapses underscore the need for punitive sanctions to act as a deterrent to officials charged with the responsibility of protecting the public purse.

Report of the PAC on the Reports of the Auditor-General on the Management and Utilisation of District Assemblies' Common Fund for the years ended 2010, 2011, 2012.

The Committee therefore urges the Ministry of Local Government and Rural Development to ensure that the Assemblies implement the Committee's recommendations as early as possible. The Committee also reiterates its recommendation that the Auditor-General should not accept posthumous regularisation of financial transactions. Any irregularity which is not sorted out during the audit period should result in an outright surcharge to the Officers responsible.

To this end, the Committee recommends to the House for adoption, its Report on the Reports of the Auditor-General on the Management and Utilisation of District Assemblies' Common Fund and other Statutory Funds for the years ended 31st December 2010, 2011 and 2012.

Respectfully submitted.

HON. KWAKU AGYEMAN-MANU (CHAIRMAN, PUBLIC ACCOUNTS

COMMITTEE)

ABIGAIL ABA ANSO (CLERK TO THE COMMITTEE)

MARCH 2016

APPENDIX A

	i	JNRETIRE	IMPREST		
	2010	2011	2012	AMOUNT	OUSTANDING
	AMOUNT	AMOUNT	AMOUNT	RETIRED	AMOUNT
	GH¢	GH¢	GH¢	GH¢	GH¢
ASHANTI REGION					
SEKYERE CENTRAL			15,522.26	15,522.26	
OFFINSO NORTH	20,597.50			20,597.50	0.00
MAMPONG MUNICIPAL	37,817.00			37,817.00	0.00
ASANTE AKIM SOUTH			37,171.39	37,171.39	0.00
BRONG AHAFAO REGION					
WENCHI MUNICIPAL	41,176.00			41176.00	0.00
DORMAA EAST	17,777.60	_		17,777.60	0.00
BEREKUM	80,811.00	26,749.30		26,749.30	80,811.00
JAMAN NORTH	3,485.00		_	3,485.00	
SUNYAI MUNICIPAL	37,388.00	22,001.30	10,125.00	69,514.30	
ATEBUBU-AMANTIN		13,946.00		13,946.00	
ASUNAFO SOUTH	_	37,604.00		37,604.00	
SENE		1,932.00		1,932.00	
PRU		44,900.52		44,900.52	0.00
ASUNAFO NORTH	_	1	14,932.85	14,932.85	0.00
DORMAA WEST			21,064.00	21,064.00	0.00
KINTAMPO SOUTH			19,595.00	19,595.00	0.00
EASTERN REGION					
EAST AKIM		7,260.00		7,260.00	0.00
CENTRAL REGION					
AJUMAKO-ENYAN-ESSIAM		4,532.70	5,460.51	9,993.21	0.00
MFANTSEMAN	43,061.10			12,787.31	43,061.10
AWUTU SENYA	8,039.32			8,039.32	2 22,815.00
GOMOA EAST		6,120.00	10,259.00	16,379.00	0.00
ASIKUMA/ODOBEN BRAKWA	22,763.70	5,853.00		22,763.70	5,853.00
AGONA EAST		11,560.10	4,220.00	15,780.10	0.00
GREATER ACCRA REGION					
GA SOUTH			6,306.00	0.00	6,306.00
NORTHERN REGION					
KARAGA	7,889.00			7,889.00	0.00
ZABZUGU TATALE		2,985.00)	2,985.00	0.00
CHEREPONI		5,300.00		5,300.0	0.00
TOLON/KUMBUNGU		11,023.00			
EAST GONJA		57,228.00	i	57,228.0	

APPENDIX A

WEST MAMPRUSI			9,658.50	9,658.50	0.00	
NANUMBA SOUTH			9,467.60	9,467.60		
UPPER EAST REGION						
TALENSI			83,923.00	13,400.00	70,523.00	
BONGO DISTRICT			12,222.00			
KASSENA-NANKANA EAST			3,011.50		0.00	
UPPER WEST REGION						
WA EAST	3,447.32			3,447.32	0.00	
SISSALA EAST	1,681.00			1,681.00	0.00	
SISSALA WEST	1,555.80			1,555.80	0.00	
NADOWLI		6,865.00		0.00	6,865.00	
VOLTA REGION						
KADJEBI	38,855.00		49,741.35	0.00	88,596.35	
KPANDO	14,521.00	29,937.00	, , , , , , , , , , , , , , , , , , ,	44,458.00	0.00	
NKWANTA SOUTH	6,000.00		3,205.00	0	9,205.00	
KRACHI EAST		16,978.00		16,978.00	0.00	
AKATSI SOUTH			18,144.00	18,144.00	0.00	
KRACHI WEST			9,937.79	9,937.79	0.00	
HOHOE MUNICIPAL			80,817.63	80,817.63	0.00	
AFADZATO			19,313.00	19,313.00	0.00	
WESTERN REGION						
AOWIN SUAMAN	12,829.00			12,829.00	0.00	
BIBIANI/ANHWIASO/BEKWAI		28,900.00		28,900.00	0.00	
TOTAL	399,694.34	377.277.23	490,778.88	922 729 00	345 021 45	

	UNSUPPORT	ED PAYME	NTS		
	2010	2011	2012	AMOUNT	OUTSTANDING
	AMOUNT	AMOUNT	AMOUNT	SUPPORTED	AMOUNT
	GH¢	GH¢	GH¢	GH¢	GH¢
ASHANTI REGION					
OBUASI MUNICIPAL	6,000.00		10,119.23	6000.00	
OFFINSO SOUTH	19,216.00		147,516.20	147,516.20	
MAMPONG MUNICIPAL	13,747.13		88,713.84	40,498.73	61,962.24
AHAFO ANO SOUTH	34,372.52	66,355.00		100,727.52	
SEKYERE CENTRAL			19,674.53	0.00	19,674.53
SEKYERE EAST	51,259.25	34,653.29	6,591.60	92,504.14	0.00
SEKYERE AFRAM PLAINS	4,108.00			4,108.00	0.00
ASANTE AKIM SOUTH	33,965.00	25,819.86		59,784.86	0.00
ATWIMA MPONUA	92,682.00		37,160.33	129,842.33	0.00
KWABRE EAST	83,594.00			56,094.00	27,500.00
OFFINSO NORTH	10,145.00		41,816.10	51,961.10	0.00
BOSOME FREHO	21,314.31	40,718.05		62,032.36	0.00
EJURA SEKYEREDUMASI	14,030.00			0.00	14,030.00
EJISU JUABEN		62,777.42	15,300.00	78,077.42	0.00
ADANSI NORTH		12,022.00	95,844.76	95,844.76	12,022.00
ADANSI SOUTH		76,241.81	165,830.00	242,071.81	0.00
AHAFO ANO NORTH		167,829.00		167,829.00	0.00
ATWIMA KWANWOMA		685,732.13	8,320.00	8,320.00	685,732.13
AMANSIE CENTRAL			107,134.90	107,134.90	0.00
ASANTE AKIM CENTRAL	40,460.61		45,007.00	85,467.61	0.00
ATWIMA NWABIAGYA			237,146.11	237,146.11	0.00
KUMASI METRO			54,763.00	54,763.00	0.00
SEKYERE KUMAWU AFRAM PL	AINS	,	15,431.00	15,431.00	0.00
			, , , , , , , , , , , , , , , , , , , ,		
BRONG AHAFO REGION					
WENCHI MUNICIPAL	43,701.30			43,701.30	0.00
TANO NORTH	23,564.50	61,698.46	63,835.00	0.00	149,097.96
ATEBUBU-AMANTIN	121,767.00	74,048.68	60,088.90	195,815.68	60,088.90
ASUTIFI	93,983.25	7		93,983.25	0.00
SUNYANI MUNICIPAL	23,864.39	11,760.00	7,066.48		
DORMAA MUNICIPAL	119,034.53		12,282.00		
TAIN	24,664.00	25,200.00	41,448.64		
JAMAN NORTH	776.50			776.50	0.00
SUNYANI WEST	127,943.64		43,666.00		
ASUNAFO SOUTH	7,785.00	235,577.33	87,836.26		
BEREKUM MUNICIPAL		51,031.32	10,990.00		
TECHIMAN		106,533.91	11,985.00		
KINTAMPO SOUTH		94,009.60	11,505.00	51,860.0	
SENE		3,636.13		3,636.1	

ASUNAFO NORTH		T	25 501 15	25 504 45	*
DORMAA WEST			35,501.15	35,501.15	0.00
KINTAMPO NORTH			1,611.00	1,611.00	0.00
NKORANZA NORTH			8,000.00	8,000.00	0.00
NKORANZA SOUTH			88,963.36	88,963.36	0.00
			24,000.00	24,000.00	0.00
CENTRAL REGION					and the same of th
ASIKUMA/ODOBEN/BRAKWA	53,186.72	59,915.05		100,966.37	12 125 40
GOMOA EAST	3,949.11	4,538.65	54,060.10	58,598.75	12,135.40 3,949.11
GOMOA WEST	67,812.65	42,563.70	10,259.00	52,822.70	
UPPER DENKYIRA WEST		12,000.70	91,572.00	91,572.00	67,812.65
CAPE COAST METRO		41,483.57	31,372.00	41,483.57	0.00
ASSIN NORTH		8,684.23		8,684.23	0.00
ASSIN SOUTH		10,672.00			0.00
UPPER MANYA KROBO	10,042.70	23,050.00		10,672.00	0.00
ABURA ASEBU KWAMANKESSE	20,042.70	49,821.40	10.067.21	23,050.00	10,042.70
LOWER MANYA KROBO		129,174.00	19,967.21	69,788.61	0.00
TWIFO HEMANG/ L. DENKYIRA		10,916.31		90,674.00	38,500.00
UPPER DENKYIRA EAST	28,765.60		10.350.00	10,916.31	0.00
TWIFO ATTI MORKWA	28,703.00	33,960.24	10,350.00	47,509.00	25,566.84
EFFUTU MUNICIPAL			50,455.00	50,455.00	0.00
ETTOTO WONTEN AL			12,106.00	12,106.00	0.00
EASTERN REGION					
NEW JUABEN	129,643.00	140,584.00		270,227.00	0.00
EAST AKIM	155,361.79	7,260.00	11,898.00	155,361.79	0.00 19,158.00
AKUAPEM SOUTH	137,688.45	44,469.00	12,030.00	182,157.45	
SUHUM KRABOA/COALTAR	204,603.80	614,223.87		818,827.67	0.00
ATIWA	28,548.74	5,627.00	30,000.00	34,175.74	
AKUAPEM NORTH	48,460.68	134,578.63	100,449.69	183,039.31	30,000.00
BIRIM CENTRAL	173,847.22	88,292.00	100,445.05	254,778.41	7 3 6 0 01
BIRIM SOUTH	23,669.50	302,156.08		325,825.58	7,360.81
BIRIM NORTH	218,136.00	606,627.50	82,893.66	85,725.59	0.00
AKYEMMANSA	34,940.00	109,232.00	82,893.00		821,931.57
KWAHU WEST	3,220.00	49,422.12	69,603.80	144,172.00	0.00
KWAHU EAST	5,220.00	46,354.41	4,996.00	119,025.92	3,220.00
WEST AKIM		24,549.90	6,500.00	51,350.41	0.00
KWAHU AFRAM PLAINS NORTH	176,469.69	24,543.30	0,300.00	24,549.90	6,500.00
KWAEBIBIREM	170,403.03	70,277.10		176,469.69	0.00
FANTEAKWA			27.166.00	48,839.10	21,438.00
LOWER MANYA KROBO		62,809.78	27,166.00	62,809.78	27,166.00
UPPER MANYA KROBO	10.042.72	129,174.00		90,674.00	38,500.00
OT EN WANTA KNOBO	10,042.72	23,050.00		23,050.00	10,042.72
GREATER-ACCRA					
ACCRA METROPOLITAN	269,131.40	301,741.93		E 00F 30	FC4 050 05
ASHAIMAN	138,901.45	301,771.33	17,593.00	5,905.28	564,968.05
DANGME WEST (SHAI OSU)	2,841.00	78,064.83	17,353.00	156,494.45	0.00
ADENTAN MUNICIPAL	2,041.00	16,715.64	55 455 00	80,905.83	0.00
- I I I I I I I I I I I I I I I I I I I		10,/15.04	55,455.00	72,170.64	0.00

GA EAST	T	7,103.30		7,103.30	0.00
LEDZOKUKU/KROWOR		183,513.70		5,905.28	177,608.42
GA WEST			112,575.35	112,575.35	0.00
GA SOUTH			95,135.00	91,801.00	3,334.00
GA CENTRAL			32,878.25	32,878.25	0.00
TEMA METRO			28,352.85	0.00	28,352.85
ADA WEST			31,309.00	19,579.00	11,730.00
NINGO-PRAMPRAM			2,040.00	2,040.00	0.00
NORTHERN PERIOD					
NORTHERN REGION	70 050 70		400.040.00	400 000 00	
CHEREPONI	79,353.78	74.405.05	102,849.60	182,203.38	0.00
KARAGA	19,277.00	74,186.85		93,463.85	0.00
SAVELUGU/NANTON	21,444.00	30,070.08	47,683.25	99,197.33	0.00
ZABZUGU/TATALE		3,500.00		3,500.00	0.00
TOLON/KUMBUNGU		25,939.74	108,331.40	52,275.42	81,995.72
EAST GONJA		59,450.00		0.00	59,450.00
NANUMBA NORTH		14,464.00		14,464.00	0.00
KPANDAI		39,725.00		0.00	39,725.00
TAMALE METRO			190,118.00	190,118.00	0.00
YENDI MUNICIPAL			9,000.00	3,500.00	5,500.00
BOLE			105,241.00	105,241.00	0.00
EAST MAMPRUSI			28,186.40	28,186.40	0.00
SABOBA			14,100.00	14,100.00	0.00
NANUMBA SOUTH			34,427.60	34,427.60	0.00
UPPER EAST REGION					
BUILSA	87,782.05			87,782.05	0.00
KASSENA-NANKANA WEST	5,050.00		7,650.00	12,700.00	0.00
BAWKU WEST	215,010.30			215,010.30	0.00
GARU-TEMPANE	7,700.00	35,089.75		9,388.95	33,400.80
BONGO			18,446.69	18,446.69	0.00
TALENSI			52,464.09	27,866.00	24,598.09
KASSENA-NANKANA EAST			2,620.00	2,620.00	0.00
LIPPED MEST DECION					
WA MUNICIPAL	19,656.00		22,177.40	41,833.40	0.00
WA MONICIPAL WA EAST	2,884.95		59,220.54	47,053.46	15,051.54
WA WEST	204,534.78		33,220.34	204,534.78	0.00
SISSALA WEST	95,761.50		173,353.90	269,115.40	0.00
LAWRA	72,929.89		49,297.06	94,361.30	27,865.65
JIRAPA	12,323.03	15,141.66	4,815.00	19,956.66	0.00
LAMBUSSIE-KARNI		77,816.90	17,861.30	95,678.20	0.00
SISSALA EAST		77,610.90	66,436.00	66,436.00	0.00
SISSALA LAST			00,430.00	00,430.00	0.00
VOLTA REGION					
NKWANTA SOUTH	33,006.78	29,454.00		0.00	62,460.78
CENTRAL TONGU (NORTH)	15,984.15	53,449.75	75,360.40	2,123.00	142,671.30

TOTAL		4,381,023.1	3 6,462,950.69	4,633,123,58	11,159,959.65	4,317,137.75
				75,100.23	73,100.25	0.00
JOMORO				79,188.25	79,188.25	0.00
ELLEMBELLE				76,130.05	44,119.77 76,130.05	853.90
WASSA EAST				44,973.67	0.00	37,690.49
WASSA AMENFI EAST			43,040.12	37,690.49	45,421.20	16,424.92
SEKONDI-TAKORADI METRO			49,846.12	12,000.00	11,070.00	0.00
	IHWIASO/BEK		11,070.00		11,864.00	0.00
SHAMA		11,864.0		43,350.00	65,934.00	0.00
JUABOSO	1.51	3,996.5 22,584.0		21,572.25	146,772.26	4,600.25
AHANTA WEST		9,828.2		145,977.00	155,805.26	0.00
SEFWI AKONTOMBRA		855.8			842.00	901.90
SEFWI WIAWSO MPOHOR WASSA EAST		20,102.0			20,102.00	0.00
AOWIN SUAMAN		118,810.1		12,258.70	131,068.85	0.00
WASSA AMENFI WEST		26,479.0				22,079.00
WESTERN		20 172				
WESTERN	DECION					
KETU NOR	IH			10,070.00	10,070.00	0.00
AGOTIME				41,940.00		0.00
BIAKOYE			111,876.00		101,124.60	10,751.40
SOUTH DA	YI		5,322.99	133,801.01	5,322.99	133,801.01
NKWANTA NORTH			1,390.00		1,390.00	0.00
KETA			29,262.10		29,262.10	0.00
KADJEBI		247,221.2	20		247,221.20	
AKATSI		15,449.8			0.00	17,753.45
НО		17,289.0	99,610.44		17,289.00	
JASIKAN		10,544.0	00		6,152.50	
SOUTH TONGU		24,405.0	00		24,405.00	
KETU SOUTH		9,106.0	00 125,848.96	102,144.50		
НОНОЕ		18,711.0	00		18,711.00	
KRACHI EAST		12,162.0	72,291.00	14,286.98	12,162.00	86,577.9

APPENDIX C

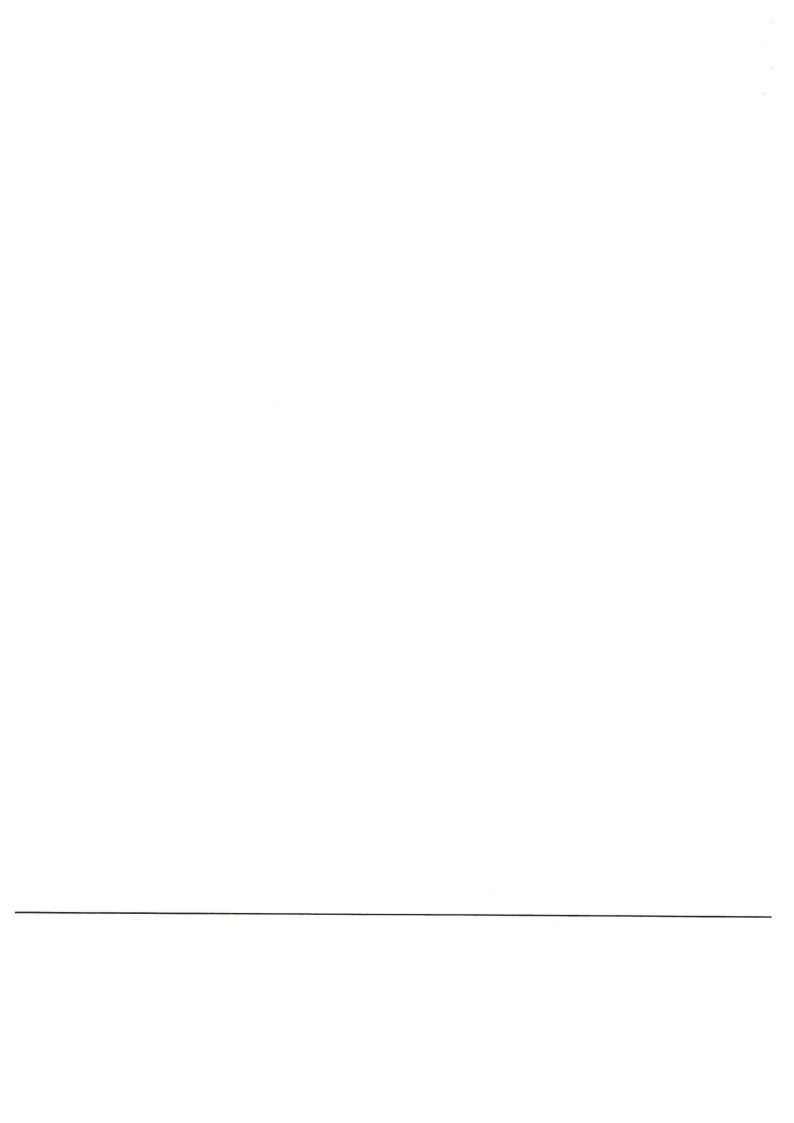
UNRECEIP	TED DEDUCTION	BY DACF AD	MINISTRAT	OR	
	2010	2011	2012	AMOUNT	OUTSTANDING
	AMOUNT	AMOUNT	AMOUNT	RECEIPTED	AMOUNT
	GH¢	GH¢	GH¢	GH¢	GH¢
ASHANTI REGION	- City	3114	GHÇ	0114	GIIÇ
KUMASI METRO	547,853.36	739,543.73		0.00	1,287,397.09
OBUASI MUNICIPAL	442,036.77	700,010170	423,600.00	0.00	
EJISU-JUABEN	541,432.22		.20,000.00	0.00	
OFFINSO SOUTH	715,153.56	668,217.01		0.00	
MAMPONG MUNICIPAL	1,007,860.00			0.00	
ASANTE AKIM CENTRAL	413,602.31	978,518.47		0.00	
BEKWAI MUNICIPAL	382,397.89	0,0,020,1,		0.00	
ADANSI NORTH	194,241.44	803,150.00		0.00	
ADANSI SOUTH	384,178.74	675,174.46		0.00	
AHAFO ANO NORTH	434,466.72			0.00	
AHAFO ANO SOUTH	397,082.98			0.00	
BOSOMTWE	264,421.18	410,111.61		0.00	
SEKYERE EAST	710,082.01	,		0.00	
SEKYERE AFRAM PLAINS	254,234.11			0.00	
SEKYERE CENTRAL	236,900.78			0.00	17.
SEKYERE SOUTH	405,330.26	1,227,949.12	469,599.09	0.00	
ASANTE AKIM SOUTH	·	354,229.97	· · · · · · · · · · · · · · · · · · ·	354,229.97	
AMANSIE CENTRAL	109,954.04			0.00	
AMANSIE WEST	186,227.71			0.00	
ATWIMA NWABIAGYA	275,047.02			0.00	275,047.0
KWABRE EAST	400,937.54			0.00	400,937.5
OFFINSO NORTH	482,620.15	397,251.75		0.00	
BOSOME FREHO	176,188.53	472,002.64		0.00	
EJURA SEKYEREDUMASI	374,721.17	·	281,736.77	0.00	656,457.9
ATWIMA KWANWOMA	298,056.44			0.00	
AFIGYA KWABRE	468,700.75		1	0.00	
ATWIMA KWANWOMA			385,001.95	0.00	·
		-			
BRONG AHAFO REGION					
TECHIMAN		753,007.34	41,500.00	0.00	794,507.3
NKORANZA NORTH		422,114.40	· · · · · · · · · · · · · · · · · · ·	0.00	
WENCHI MUNICIPAL	557,098.51	,		0.00	· · · · · · · · · · · · · · · · · · ·
TANO NORTH	78,494.50			0.00	
JAMAN SOUTH	723,317.36		232,000.00		
TAIN	419,523.06		• 3 3 3 3	419523.06	
JAMAN NORTH	706,460.04			0.00	
ASUNAFO SOUTH	902,189.28			0.00	
ASUNAFO NORTH	1,000,230.32			0.00	
ASUTIFI NORTH	2,000,200,52		289,000.00	0.00	

APPENDIX C

ASUTIFI SOUTH			220 542 22		
DORMAA WEST			229,513.00	0.00	
TANO SOUTH			72,000.00	0.00	72,000.00
7.11.0 300111			212,498.36	0.00	212,498.36
CENTRAL REGION					
ASIKUMA/ODOBEN BRAKWA		774,469.59		0.00	==
KOMENDA/EDINA/EGUAFO ABI	369,076.91		0.00	774,469.59	
UPPER DENKYIRA EAST	(CIVI	579,027.82		0.00	369,076.91
TWIFO HEMANG/L. DENKYIRA 111,439.77		379,027.82		0.00	579,027.82
EFFUTU MUNICIPAL	111,439.77		222 204 60	0.00	111,439.77
			322,301.68	0.00	322,301.68
EASTERN REGION				-	
AKYEMMANSAH			120,000,00	0.00	
KWAHU AFRAM PLAINS NORTH	-		130,000.00	0.00	130,000.00
NEW JUABEN			266,493.38	0.00	266,493.38
KWAHU WEST			245,100.00	0.00	245,100.00
AKUAPEM NORTH			388,091.61	0.00	388,091.61
AKUAPEM SOUTH	_		269,000.00	0.00	269,000.00
LOWER MANYA KROBO			70,000.00	0.00	70,000.00
WEST AKIM			273,000.00	0.00	273,000.00
FANTEAKWA			408,930.54	0.00	408,930.54
KWAHU EAST			102,000.00	0.00	102,000.00
YILO KROBO			269,000.00	0.00	269,000.00
KWAHU SOUTH			269,000.00	0.00	269,000.00
KWAIIO SOOTII			283,969.33	0.00	283,969.33
GREATER ACCRA REGION					
ACCRA METRO	916,391.36	1,406,364.57		0.00	
ADENTAN MUNICIPAL	510,551.50	1,085,565.71	700 177 00	0.00	2,322,755.93
DANGME WEST		519,981.14	760,177.96	0.00	1,845,743.67
GA EAST		399,856.18		0.00	519,981.14
LEDZOKUKU-KROWOR				0.00	399,856.18
TEMA METRO		678,785.23	252 470 64	0.00	678,785.23
SHAI-OSUDOKU			252,170.64	0.00	252,170.64
			145,080.40	0.00	145,080.40
NORTHERN REGION					
BUNKPRUGU/YUNYOO			255 004 40		
EAST MAMPRUSI			355,081.13	0.00	355,081.13
CHEREPONI	100 699 20		728,710.92	0.00	728,710.92
WEST GONJA	109,688.30			0.00	109,688.30
CENTRAL GONJA	383,880.00			0.00	383,880.00
GUSHIEGU	461,076.36			0.00	461,076.36
TOLON/KUMBUNGU	22,248.72	CE C02 C4	200 000 00	0.00	22,248.72
ASI-GUNJA		65,682.64	269,000.00	0.00	334,682.64
NANUMBA NORTH		578,476.90		0:00	578,476.90
(PANDAI		470,982.54	050 611 1	0.00	470,982.54
WEST MAMPRUSI		808,405.61	256,812.32	0.00	1,065,217.93
ENDI			341,251.73	0.00	341,251.73
LIADI			105,000.00	0.00	105,000.00

APPENDIX C

F2 C22 02				
52,622.93			0.00	52,622.93
		387,932.61	0.00	387,932.61
		266,500.00	0.00	266,500.00
		230,000.00	0.00	230,000.00
	100,700.00		0.00	100,700.00
	43,500.00	6,400.00	49,900.00	0.00
		423,616.67	423616.67	0.00
		305,402.14	0.00	305,402.14
113,534.13	290,348.40		0.00	403,882.53
60,000.00			0.00	60,000.00
70,000.00			0.00	70,000.00
16 701 022 22	16 072 402 74	10.766.472.22	4 247 260 70	42,383,618.59
	60,000.00 70,000.00	100,700.00 43,500.00 113,534.13 290,348.40 60,000.00 70,000.00	387,932.61 266,500.00 230,000.00 100,700.00 43,500.00 6,400.00 423,616.67 305,402.14 113,534.13 290,348.40 60,000.00 70,000.00	387,932.61 0.00 266,500.00 0.00 230,000.00 0.00 100,700.00 0.00 43,500.00 6,400.00 49,900.00 423,616.67 423616.67 305,402.14 0.00 60,000.00 0.00 70,000.00 0.00



APPENDIX D

		MISADDII	CATION OF	DACE			
		IVIISAPPLI	CATION OF	DACF			
		2010	2011	2012	AMOUNT	OUTSTANDING	
		AMOUNT	AMOUNT	AMOUNT	ACCOUNTED F		
		GH¢	GH¢	GH¢	GH¢	GH¢	
ASHANTI RE	FGION	One	One	GHÇ	GHÇ	OHÇ	
OFFINSO SC		19,160.00			19,160.00	0.00	-
AHAFO ANC		62,697.08			62,697.08	0.00	
AHAFO ANO		02,007.100	27,439.58		27,439.58	0.00	
	M CENTRAL	6,500.00	277.00.00		0.00	6,500.00	
ADANSI SOL		7,000,000	15,000.00	5,000.00		15,000.00	
			25,000.00	5,555.55	5,000.00	25,000.00	
BRONG AH	AFO REGION						
WENCHI MI		38,054.00	38,564.75		0.00	76,618.75	
TANO NORT		37,467.00	38,836.00		0.00		
DORMAA EA		44,900.35	23,220.00		1,400.00	43,500.35	
BEREKUM N		19,048.00		11,284.00	0.00	30,332.00	
ATEBUBU-A		16,500.00			16,500.00	0.00	
JAMAN SOL		31,906.64	6,056.43	23,521.77	37,963.07	23,521.77	
SUNYANI M			27,999.00		27,999.00		
NKORANZA			104,094.48		0.00		
SUNYANI W			64,184.86	35,214.57			
TECHIMAN			87,026.00		0.00		
PRU			165,372.82	299,570.97			
ASUNAFO S	OUTH			121,264.00			
DORMAA W	VEST			68,510.00		68,510.00	
KINTAMPO	SOUTH			82,314.00	82,314.00	0.00	
SENE EAST				124,929.25	0.00	124,929.25	
CENTRAL R	FGION						
GOMOA EA		79,110.83	107,019.88		0.00	186,130.71	
	DOBEN BRAKWA	75,110.85	107,013.00	12,295.00			
	BU KWAMANKESSI	F		5,837.62			
	- State William	_		5,557.52	0.50	5,557.02	
EASTERN R							
EAST AKIM		20,800.00			17,600.00		
BIRIM NOR		7,931.28		4,000.00			
KWAHU EA		9,810.00			9,810.00		
YILO KROBO			22,520.00		22,520.00		
BIRIM CENT			54,760.00		24,760.00		
BIRIM SOU			6,847.91	77,303.00			
KWAHU WI			25,000.00		25,000.00		
NSAWAM A				45,526.00			
AKYEMMAI				19,803.00			-
	RAM PLAINS NORT	Н		442,408.89			
KWAEBIBIR	REM			6,900.00	6,900.00	0.00	

APPENDIX D

GREATER A	ACCRA REGIO	ON						
ASHAIMAN	MUNICIPAL	•	50,411.53		19,940.00	70,351.53	0.00	
LEDZOKUKI	U-KROWOR		240.00			240.00	0.00	
GA EAST				260,370.00		25,000.00	235,370.00	
ADENTAN				4,180.00		4,180.00	0.00	
NORTHERN	REGION							
ZABZUGU 1					57,939.80	0.00	57,939.80	
BOLE DISTR					23,884.44	23,884.44	0.00	
DOLL DISTI					23,004.44	23,004.44	0.00	
UPPER EAS	T REGION					_		
BAWKU MU	UNICIPAL				37,012.48	37,012.48	0.00	
UPPER WE	ST REGION							
WA MUNIC			4,443.77		22,152.17	26,595.94	0.00	
WA WEST			222,233.60	176,991.79		399,225.39	0.00	
SISSALA EA	ST		28,048.40			28,048.40	0.00	
NADOWLI				249,051.80		0.00	249,051.80	
VOLTA REG	SION							- Constant
NKWANTA	SOUTH		37,586.66			0.00	37,586.66	
KRACHI EAS	ST			28,676.45	18,640.71	0.00	47,317.16	
CENTRAL T	ONGU (NOR	TH)	13,911.00	10,000.00		23,911.00	0.00	
ADAKLU/AI	NYIGBE			35,000.00		0.00	35,000.00	
BIAKOYE				355,569.25	155,036.58	0.00	510,605.83	
HOHOE				30,000.00		30,000.00	0.00	311000000000000000000000000000000000000
JASIKAN				15,247.62		0.00	15,247.62	
KPANDO				252,912.94	286,897.47	0.00	539,810.41	
KETU SOUT	ГН			5,000.00		0.00	5,000.00	
AKATSI SOL	UTH				26,966.11	0.00	26,966.11	
SOUTH TO	NGU				38,813.00	0.00	38,813.00	
KADJEBI					187,795.33	0.00	187,795.33	
KRACHI WE	EST				27,477.25	25,538.25	1,939.00	
WESTERN	RGION							
JOMORO			52,827.91		***************************************	23,255.00	29,572.91	
JUABOSO				198,289.28	7,432.00	15,000.00	190,721.28	
SEFWI WIA	WSO			18,523.00		18,523.00	0.00	
BIBIANI/AN	NHWIASO/BI	EKWAI		29,430.00		0.00	29,430.00	***************************************
	AKORADI M			586,824.00		0.00	586,824.00	91 VI ROLL
TOTAL			803 588 05	3 046 787 84	2 295 669 //1	1,988,879.73	A 157 165 F7	
	1		303,300.03	2,040,707.04	-,233,003.41	2,300,073.73	7,137,103.37	

APPENDIX E

NON	-COMPETITI	VE PROCII	REMENT		
NON	-COIVIPETITI	VE PROCO	IZCIAICIAI		
	2010	2011	2012		
		AMOUNT	AMOUNT	AMOUNT	AMOUNT
	AMOUNT				
AGUANTI DEGICAL	GH¢	GH¢	GH¢	GH¢	GH¢
ASHANTI REGION				0.00	20 5 42 50
EJISU-JUABEN	22,543.50	-		0.00	22,543.50
MAMPONG MUNICIPAL	18,893.90			0.00	<u> </u>
ASANTE AKIM NORTH	21,713.00			0.00	
BOSOME FREHO	10,310.76			0.00	
ASANTE AKIM SOUTH			18,325.60	0.00	
ATWIMA KWANWOMA			14,995.00	0.00	
SEKYERE SOUTH			48,723.00	0.00	48,723.00
BRONG AHAFO REGION			<u> </u>		
TANO SOUTH	38,603.00			0.00	38,603.00
TAIN	26,051.40			0.00	
ASUNAFO NORTH	74,481.35	40,083.96	92,300.60	132,384.56	
NKORANZA SOUTH	2,975.00			0.00	
NKORANZA NORTH		30,199.00		0.00	
DORMAA EAST		22,389.50		0.00	
ASUTIFI SOUTH		56,039.85	30,882.25	30,882.25	
TECHIMAN		13,305.50	50,002.20		13,305.50
ASUTIFI NORTH		13,003.50	61,713.50	0.00	
ATEBUBU-AMANTIN			10,523.25		
DORMAA WEST				118,875.00	
KINTAMPO SOUTH			56,980.00		
TANO NORTH			4,898.50		
TANO NORTH			1,030.30	0.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
CENTRAL REGION			Section 1.		
GOMOA EAST	26,200.16			0.00	26,200.1
UPPER DENKYIRA EAST		111,842.00		0.00	
UPPER DENKYIRA WEST		317,784.00	130,608.00		448,392.0
AGONA WEST			14,049.00	0.00	14,049.0
ASIKUMA ODOBEN BRAKWA			9,573.30	0.00	9,573.3
GOMOA WEST			50,295.30	0.00	50,295.3
TWIFO ATTI-MORKWA			41,521.00	0.00	41,521.0
EASTERN REGION					
BIRIM SOUTH	14,500.00			0.00	14,500.0
KWAHU WEST	37,583.89			0.00	37,583.8
NEW JUABEN	2,931.10		56,940.00	0.00	59,871.1
UPPER MANYA KROBO			39,524.00		
GREATER ACCRA REGION					-
ADENTAN MUNICIPAL		88,344.00		0.00	88,344.0
ADEINIAM MOMICIFAE		55,574.00		0.00	00,544.0
NORTHERN REGION				-	
ZABZUGU/TATALE	33,349.83	-		0.00	33,349.8

APPENDIX E

TOTAL			496,258.97	854,897.84	1,461,566.90	374,923.21	2,437,800.50
						0.00	22,073.00
MPOHOR					22,875.00	0.00	22,875.00
JUABOSO					13,775.00	0.00	13,775.00
ELLEMBELI				20,310.00	24,730.00	0.00	24,730.00
	AKORADI M			20,316.00	,	0.00 20,316.00	216,214.75 0.00
	NHWIASO/BI	FKWAI		94,854.20		0.00	3,000.00
SEFWI WIA	WSO		10,403.00	3,000.00		0.00	10,405.00
SHAMA			10,405.00			0.00	26,449.00
JOMORO	CINICIA		26,449.00			0.00	21,004.81
AOWIN SU			21,013.78 21,004.81			0.00	21,013.78
WESTERN AHANTA W			21 012 70			0.00	
MESTEDAL	DECION						
SOUTH DA	YI				57,126.91	0.00	57,126.91
HO WEST					4,374.00	4,374.00	0.00
AKATSI SO	UTH				229,115.00	0.00	229,115.00
KETU SOU			43,035.40			0.00	43,035.40
VOLTA REC				_			
		***************************************		10,000.10		33,303.40	0.00
LAMBUSSI	E-KARNI			33,989.40		33,989.40	0.00
WA WEST		1007 \$1007		14,355.00		0.00	14,355.00
UPPER WE	ST REGION						
TALENSI N	ABDAN				21,599.00	0.00	21,599.00
	NANKANA EA	ASI			13,263.30	0.00	13,263.30
GARU-TEN				8,395.43		0.00	8,395.43
BAWKU W			44,214.09			0.00	44,214.09
	ST REGION						
TAMALE M	1ETRO				4,102.00	4,102.00	0.00
SABOBA					30,000.00	30,000.00	0.00
NANUMBA	SOUTH				21,539.18	0.00	21,539.18
KPANDAI					9,050.00	0.00	9,050.00
EAST GON.	JA				69,262.13	0.00	69,262.13
CHEREPON	11				18,667.53	0.00	18,667.53

APPENDIX F

	UNRECORD	ED STORE	ITEMS		
		_			
	2010	2011	2012	AMOUNT	OUTSTANDING
	AMOUNT	AMOUNT	AMOUNT	RECORDED	AMOUNT
	GH¢	GH¢	GH¢	GH¢	GH¢
DDONG AND DECIDEN					
BRONG AHAFO REGION					
TANO NORTH	7,337.90			0.00	7,337.90
ATEBUBU-AMANTIN	12,800.00			12,800.00	0.00
SUNYANI MUNICIPAL	9,186.00			9,186.00	
DORMAA MUNICIPAL	67,896.50			67,896.50	0.00
TAIN	27,128.50			27,128.50	
ASUNAFO NORTH	16,700.83			16,700.83	
TANO SOUTH		27,649.50		0.00	27,649.50
CENTRAL REGION					
CAPE COAST METRO	23,944.00	12,071.00		36,015.00	0.00
ABURA ASEBU KWAMANKESSE	2,986.03	29,902.50		32,888.53	0.00
GOMOA EAST		43,935.33		0.00	
GOMOA WEST		47,243.54	39,926.25	47,243.54	
UPPER DENKYIRA EAST			12,602.64	0.00	12,602.64
EASTERN REGION					
BIRIM NORTH	78,787.50			13,857.50	64,930.00
BIRIM CENTRAL	12,764.92			12,764.92	
BIRIM SOUTH	14,500.00			14,500.00	
KWAHU AFRAM PALINS NORTH	48,947.00			0.00	
AKUAPEM NORTH	4,569.00			4,569.00	
LOWER MANYA KROBO	31,116.34			31,116.34	
YILO KROBO	3,520.00			3,520.00	
NEW JUABEN	8,095.00			8,095.00	
SUHUM KRABOA/COALTAR	76,740.60			76,740.60	
EAST AKIM	70,740.00		17,700.00	17,700.00	
FANTEAKWA			44,149.00		
KWAEBIBIREM				44,149.00	
NSAWAM ADOAGYIRI			6,370.00	6,370.00	
UPPER MANYA KROBO	-	•	8,718.00	8,718.00	
			9,920.00	9,920.00	
AYENSUANO			8,718.00	8,718.00	0.00
GREATER ACCRA	-				
DANGME WEST (SHAI OSU)		74 204 55	22 200 00	106 604 55	0.00
	15 005 03	74,384.55	32,300.00	106,684.55	
DANGME EAST	15,665.93		45 227 70	15,665.93	
ADA WEST			45,327.70	45,327.70	
ADENTAN			25,000.00	0.00	
GA CENTRAL			8,925.25	8,925.25	
GA WEST			16,511.50	16,511.50	
TEMA METRO			169,260.93	0.00	169,260.93

APPENDIX F

TOTAL		978,150.19	898,870.17	847,527.93	1,996,040.14	728,508.15	
		23,103.70				0.00	
SHAMA	LGIOIV	95,483.78			95,483.78	0.00	
WESTERN I	PEGION						
AGOTIME				8,535.78	8,535.78	0.00	
SOUTH DAY	1		10,000.00		10,000.00	0.00	
NKWANTA			46,469.00	10,780.00	46,469.00	10,780.00	
IASIKAN			27,300.00		27,300.00	0.00	
HO MUNIC	IPAL		21,201.77		21,201.77	0.00	
ADAKLU AN				9,594.00	9,594.00	0.00	
KADJEBI		34,808.70		69,799.00	0.00	104,607.70	
KETU SOUT	Н	43,842.63			43,842.63	0.00	
KETA MUN		13,277.00	4,137.00	27,037.14	44,451.14	0.00	
KRACHI EAS		147,485.33			147,485.33	0.00	
NKWANTA		19,406.00	71,880.00		71,880.00	19,406.00	
VOLTA REG					_		
SISSALA WI	ST			23,534.00	23,534.00	0.00	
JIRAPA				6,420.00	6,420.00	0.00	
NADOWLI			113,009.90		0.00	113,009.90	
LAWRA		43,254.50	_		5,139.50	38,115.00	
WA WEST		14,883.00			14,883.00	0.00	
WA MUNIC	IPAL	9,901.20			9,901.20	0.00	
UPPER WE	ST REGION						
				20,000.00	10,000.00	0.00	
BAWKU WI				10,063.00	10,063.00	0.00	
	ANKANA EAST			8,938.37	8,938.37	0.00	
UPPER EAS	T REGION						
TENDI				3,000.00	0.00	3,000.00	
YENDI	INA) NALUA			34,492.97	34,492.97	0.00	
SAWLA/TU	NV/KVIBV			73,712.10	73,712.10	0.00	
KARAGA	PRUSI		<u></u>	22,570.00		0.00	
EAST GON			250,523.00	51,954.15	302,477.15	0.00	
TOLON KUI			67,127.35	F4 074 4	67,127.35	0.00	
SAVELUGU			3,400.00	41,668.15	45,068.15	0.00	
ZABZUGU/		93,122.00			141,757.73	0.00	
7 4 0 71 1 61 1 /	TATALE	00 100 00					

APPENDIX G

SEKYERE AFRAM PLAINS EJURA SEKYEREDUMASI OFFINSO SOUTH OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL	2010 AMOUNT GH¢ 950.00 6,650.00 16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80 11,253.09	2011 AMOUNT GH¢ 66,589.50 18,349.23		950.00 6,650.00 66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00	0.00 0.00
SEKYERE AFRAM PLAINS EJURA SEKYEREDUMASI OFFINSO SOUTH OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	AMOUNT GH¢ 950.00 6,650.00 16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	AMOUNT GH¢ 66,589.50 18,349.23	7,797.00 16,800.00 8,897.27 19,102.15	RECORDED GH¢ 950.00 6,650.00 66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	AMOUNT GH 0.00 0.00 0.00 0.00 7,797.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00
ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	950.00 6,650.00 16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	GH¢ 66,589.50 18,349.23	7,797.00 16,800.00 8,897.27 19,102.15	950.00 6,650.00 66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00 119,157.69 11,661.54 28,545.50 1,594.60	OH¢ 0.00 0.00 0.00 7,797.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00 0.00
SEKYERE AFRAM PLAINS EJURA SEKYEREDUMASI OFFINSO SOUTH OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	950.00 6,650.00 16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	66,589.50 18,349.23	7,797.00 16,800.00 8,897.27 19,102.15	950.00 6,650.00 66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 0.00 0.00 7,797.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00
SEKYERE AFRAM PLAINS EJURA SEKYEREDUMASI OFFINSO SOUTH OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	18,349.23	16,800.00 8,897.27 19,102.15	6,650.00 66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 7,797.00 0.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00
EJURA SEKYEREDUMASI OFFINSO SOUTH OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	18,349.23	16,800.00 8,897.27 19,102.15	6,650.00 66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 7,797.00 0.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00
OFFINSO SOUTH OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	16,570.00 51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	18,349.23	16,800.00 8,897.27 19,102.15	66,589.50 18,349.23 0.00 16,800.00 8,897.27 5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 7,797.00 0.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00
OFFINSO NORTH ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	18,349.23	16,800.00 8,897.27 19,102.15	18,349.23 0.00 16,800.00 8,897.27 5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 7,797.00 0.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00
ASANTE AKIM SOUTH ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80		16,800.00 8,897.27 19,102.15	0.00 16,800.00 8,897.27 5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	7,797.00 0.00 13,535.15 0.00 0.00 0.00 0.00 0.00 0.00 0.00
ATWIMA KWANWOMA ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45	16,800.00 8,897.27 19,102.15	16,800.00 8,897.27 5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 13,535.15 0.00 0.00 0.00 0.00
ATWIMA NWABIAGYA KWABRE EAST BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45	8,897.27 19,102.15	8,897.27 5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 13,535.15 0.00 0.00 0.00 0.00 0.00
BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45	19,102.15	5,567.00 16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 0.00 0.00 0.00 0.00
BRONG AHAFO REGION WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45		16,570.00 119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 0.00 0.00 0.00
WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45	23,939.00	119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 0.00 0.00
WENCHI MUNICIPAL BEREKUM MUNICIPAL SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45	23,939.00	119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 0.00 0.00
SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	51,508.24 11,661.54 28,545.50 1,594.60 9,127.80	43,710.45	23,939.00	119,157.69 11,661.54 28,545.50 1,594.60	0.00 0.00 0.00
SUNYANI MINICIPAL DORMAA MUNICIPAL ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	11,661.54 28,545.50 1,594.60 9,127.80			11,661.54 28,545.50 1,594.60	0.00 0.00
ASUNAFO NORTH ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	28,545.50 1,594.60 9,127.80			1,594.60	0.00
ASUNAFO SOUTH NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	9,127.80				
NKORANZA SOUTH ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST				9.127.80	0.00
ATEBUBU-AMANTIN PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST	11,253.09			-,	0.00
PRU SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST				0.00	11,253.09
SENE WEST DORMAA WEST NKORANZA NORTH SENE EAST		39,932.56		39,932.56	0.00
DORMAA WEST NKORANZA NORTH SENE EAST		34,470.18	18,686.94	53,157.12	0.00
NKORANZA NORTH SENE EAST	,	68,304.74		68,304.74	0.00
SENE EAST			3,442.00	3,442.00	0.00
			4,934.00	4,934.00	0.00
CENTRAL REGION			26,004.23	26,004.23	0.00
ABURA ASEBU KWAMANKESE	13,367.62	7,622.48		7,622.48	13,367.62
AJUMAKO/ENYAN ESSIAM	10,002.00			10,002.00	0.00
CAPE COAST METRO		10,751.00		10,751.00	0.00
ASSIN NORTH		59,001.73		0.00	59,001.73
GOMOA EAST		17,169.40		17,169.40	0.00
MFANTSEMAN MUNICIPAL	31,955.85	31,350.54		63,306.39	0.00
UPPER DENJYIRA EAST		8,086.00		0.00	8,086.00
EASTERN REGION					
BIRIM CENTRAL	17,129.06			0.00	17,129.06
KWAHU AFRAM PLAINS NORTH	18,978.50			18,978.50	
AKUAPEM NORTH	10,070.50	12,396.00		12,396.00	
LOWER MANYA KROBO		2,803.00		2,803.00	

APPENDIX G

TOTAL		333,128.90	493,551.44	228,123.21	659,578.17	270,163.40	
				20,007.00	10,007.00	0.00	
SEFWI AKO	NTOMBRA		, , , , , , , , , , , , , , , , , , , ,	16,067.00	16,067.00	0.00	
JOMORO			32,763.70		0.00	32,763.70	
BIBIANI/AN	IHWIASO BEKWAI	18,395.38	40,250.93	45,885.77	104,532.08	0.00	
WESTERN I	REGION						
VADJEBI				21,019.85	0.00	21,019.85	
KADJEBI				2,932.00	0.00	2,932.00	
ADAKLU				2 022 00	0.00	2.022.00	
VOLTA REG	SION						
SISSALA WI	ES1	4,462.90			4,462.90	0.00	
	ST REGION	4.60.00					
						,	
TOLON/KU	MBUNGU			12,616.00	0.00	12,616.00	
YENDI		70,662.20			0.00	70,662.20	
NORTHERN	REGION						
DANGME V	VEST (SHAI OSU)	10,314.62			10,314.62	0.00	

APPENDIX H

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_				N	MON	Dr									T	
					214-	DEL	JUC.	ΓΙΟN	OF	WIT	ННО	LDIN	CTAN	,	-	
				1		+						TO IIA	GIA	(
-		\rightarrow		1		+	201	10	201	11	20)12	4115			
	ASUA			+	_	T	AX V	ALUET	TAX V	ALUF	TAY	ALUE [AMOL	INT	OUSTAN	DING
	OPUA	VTI REG	ION	1		4	GH	‡	GH	đ.	GL	H¢			AMOU	TV
	OBUAS	MIIMI	CID	1		4				7	Gi	14	GH¢		GH¢	
	Jan Aro	ANO N	ORTH	-		-	4,000	.00				-				
	ELVICKI	FACT					1,985			-	1 20	VE E2		.00	4,000.	00
	ASOKOR	EMAN	PONG	_		12	2,656.	77			1,29	5.53	1,985		1,295.	53
	1 1111	AKINAN	0-			_				\dashv	62	F 00	2,656.	_	0.0	00
	OFFINSO	NORTH	1	_						-		5.00	625.		0.0	00
	RPON									-		1.50	271.		0.0	0
	BRONG A	HAFO F	REGION	_						-	1,500	0.00	1,500.0	00	0.0	0
	OD()-	ANAARI-		_					_	+		-				
	PONTAININ	MINIO		_	\rightarrow	2,0	41.4	4		-					_	
	I ONIVIAA N	ALINIO	PAL	_			22.00			-			0.0		2,041.4	1
	I WO NOR	TLI		_		2,68	85.07			+			0.0		622.00	
	ASUNAFO N	ORTH		_				5	29.0				0.0	0	2,685.07	7
	MOUNAFO SO	11711							25.0		1 701		0.0	-	529.00	
	DORMAA WI	ST	_	_				9.3	64.40		1,701.	-	,701.1		0.00	
	KINTAMPO S	OUTH	_	_	-				J 7. TC	-	5,148.	-	,512.52		0.00	
	·AIN				-			2.00	0.00		,100.0	-	100.00		0.00	
	CENTRA		_		-			700	0.00	-	,616.9	-	616.90		2,000.00	
	CENTRAL REG	ION	+						_	4	,743.8	30 4,	743.80		0.00	
- 1	TWIFI HEMANO	G DENK	YIRA		-											
li	MFANTSEMAN		T		3	399.	54			-						
lk	CAPE COAST M	ETRO	_		2,1	75.4	18		\rightarrow			8	399.54		0.00	
I	- MEININ LUIS	IA AGU	AFO					6,187	60				0.00	2,	175.48	
1	OMOA EAST		7110	\rightarrow				168.				6,1	87.60		0.00	
FA	CT			_				100.	10			1	68.10		0.00	
FΑ	ASTERN REGION	V							_		524.85	5	24.85		0.00	
I	AKIM NALLE	CIPAI					_		_							
KW	RIM NORTH			\bot	450	0.00										
KW	AHU EAST			4	2,921	.30	1.	630.0				45	0.00		0.00	
FAN	AHU AFRAM PL TEAKWA	AINS N	IOPTU	-	2,852	33		0.0	-	6.	30.00		0.00	5,1	81.30	
AKIL	TEAKWA		OKTH	1:	1,290.	-	136	510.58				2,85	2.33		0.00	
ASUC	APEM NORTH	_		1	1,011.	30		10.5	-			4,65	9.89	10,2	40.69	
-00	TYANAAA			_		1		705.5	-	1,24	10.85	2,25	2.65		0.00	
BIRINA	MANSA					1		98.50		-		70	05.5		0.00	
KWALI	CENTRAL	+				1		9.00				3,061	1.60	63	36.90	
HHAA	MITCH	+				+	3,50					2,099	00.6		0.00	
ALAN I	JAPEN	+					5,75		2	,75	0.00	3,508		2,75	0.00	
CINKAL	-NADO	+										5,750			0.00	
FPERI	WEST AKIM	 				-	1,09	4.50				1,094			0.00	
						_				5 25		1,525.			0.00	
									-	2.52	52	252.			0.00	

APPENDIX H

	Alli	
		0.00 1,156.05
		05/199
NORTHERN REGION	1,156.05	0.00
CHEREPONI	954.99	615.05 0.00 0.00 0.00 0.00
SAVELUGU	615.05	2,639.00 0.00 797.20
ZABZUGU/TATALE		797.20 0.00 0.00
BOLE		1,802.92 1,802.92
NANUMBA SOUTH		
TAMALE METROPOLITAN		0.00 1,387.78
- CION	1,387	7.78 0.00
UPPER EAST REGION	1,30,	0.00 2,923.3
GARU-TEMPANE		2,925.55
KASSENA NANKANA EAST		912.35 912.35
TALENSI NABDAN		
BAWKU MUNICIPAL		568.15 0.00
PEGION	70.15	201.80 3,189.55
UPPER WEST REGION	568.15	981.80 981.80 0.00
WA WEST	3,189.95	276 75
NADOWLI VARNI	2,500.00	276.75
LAMBUSSIE/KARNI		5 748 23 2,114.84
SISSALA WEST		5,740.2
VOLTA REGION	4,882.67	2,980.40 0.00 4,240.0
JASIKAN JASIKAN	2,318.16	7.230.0
KRACHI EAST	1,050.00	1,200.00
KETU SOUTH		2,287.46 2,117.48
KPANDO		1,778.88 338.00
NKWANTA NORTH		38 081.27 87,325.04 33,33
THE TOTAL PROPERTY OF THE PROP	42,826.38	1,778.88
TOTAL	1445	
IOTAL		

APPENDIX I

NICAL	DENAITTAN	ICE OF WA	TILLOI DIS	IC TAY	
NON	REMITTAN	ICE OF WI	HHOLDIN	IG IAX	
	2010	2011	2012	AMOUNT	OUSTANDING
		TAX VALUE	TAX VALUE	REMITTED	AMOUNT
	GH¢	GH¢	GH¢	GH¢	GH¢
ASHANTI REGION	51.4	City	GHÇ	σιφ	U.1.
KUMASI METROPOLITAN		3,983.60	3,017.75	7,001.35	0.00
EJURA SEKYEREDUMASI		5,791.00	-,	5,791.00	
BRONG AHAFO REGION					
WENCHI MUNICIPAL	8,642.00			8,642.00	0.00
NKORANZA SOUTH	3,239.40			0.00	3,239.40
ATEBUBU-AMANTIN	2,267.31			0.00	
SUNYA MUNICIPAL	348.00			348.00	
JAMAN SOUTH	1	11,195.40		11,195.40	
TANO NORTH		1,209.31	3,833.95		
DORMAA WEST			102.50		
CENTRAL REGION					
ABURA/ASEBU/KWAMANKESE	6,819.01			6,819.01	0.00
AJUMAKO-ENYAN ESSIAM	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		2,633.01		
			,		
EASTERN REGION					
AKUAPEN NORTH	6,544.60	4,881.11		11,425.71	0.00
BIRIM SOUTH	213.72		7,272.00	7,485.72	0.00
BIRIM CENTRAL			2,750.00	2,750.00	0.00
EAST AKIM		2,395.93		2,395.93	
LOWER MANYA KROBO		1,650.00			
SUHUM KRABOA/COALTAR		1,056.00			
FANTEAKWA	1,011.80		5,670.32		
ASUOGYAMAN			4,239.20		
UPPER MANYA KROBO			5,548.44		
AKUAPEM SOUTH		40.000	4,963.90		
KWAHU AFRAM PLAINS NORTH	_	13,610.58			
KWAHU AFRAM PLAINS SOUTH			7,541.30		
AYENSUANO			1,000.00	1,000.00	0.00
GREATER ACCRA REGION					
GA SOUTH			30,686.09	3,358.46	27,327.63
DANGME WEST (SHAI-OSU)			5,146.92		
NORTHERN REGION					
CHEREPONI	3,030.70			3,030.70	0.00
KARAGA	569.15	5		569.15	0.00
EAST GONJA		18,673.36	5	0.00	18,673.36

APPENDIX I

NANUMBA NORTH		2,629.65		2,629.65	0.00	
TAMALE METROPOLITAN			29,968.00	29,968.00	0.00	
SAWLA/TUNA/KALBA			5,062.11			
NANUMBA SOUTH			7,588.42	7,588.42	0.00	
UPPER EAST REGION						
BUILSA	4,292.79			4,292.79	0.00	
KASSENA/NANKANA	633.12			633.12	0.00	
UPPER WEST REGION						
NADOWLI	6,701.87		5,592.91	5,000.00	7,294.78	
LAWRA			5,703.13	5,703.13	0.00	
SISSALA WEST			11,794.33		0.00	
VOLTA REGION						
HO MUNICIPAL		3,216.45		3,216.45	0.00	
NKWANTA SOUTH		6,633.30		0.00	6,633.30	
KETU SOUTH		. ,,,,,,,	9,206.62	0.00	9,206.62	
KETA MUNICIPAL			1,382.61	698.00	684.61	
AFADZATO			682.80	0.00	682.80	
WESTERN REGION						
SENKONDI/TAKORADI METRO.		5,990.74		5,890.76	99.98	
WASSA AMENFI WEST		25	230.00	0.00	230.00	
WASSA AMENFI EAST	_		5,433.44	0.00	5,433.44	
BIBIANI/ANHWIASO/BEKWAI			2,728.34	2,728.34	0.00	
WASSA EAST			3,037.24	2,827.30	209.94	
ELLEMBELLE			9,060.00	0.00	9,060.00	
SEFWI AKONTOMBRA			13,804.24	13,804.24	0.00	
MPOHOR			2,494.80	2,494.80	0.00	A Committee Annual Committee Committ
BIA WEST			1,733.10	0.00	1,733.10	
TOTAL	44,313.47	82.916.43	218,117.61	244.836.81	100,510.70	

APPENDIX J

PUR	CHASESE FI	KOM NOI	N-VAT ENT	ITIES	
	2010	2011	2012	AMOUNT	OUSTANDING
	AMOUNT	AMOUNT	AMOUNT	PAID	AMOUNT
	GH¢	GH¢	GH¢	GH¢	GH¢
ASHANTI REGION	- Grit	GHÇ	στιφ	σηφ	GIIÇ
AHAFO ANO NORTH		-	11,053.99	0.00	11,053.99
AHAFO ANO SOUTH		_	78.99	0.00	78.99
AMANSIE CENTRAL	-	-	271.19	0.00	271.19
ASANTE AKIM CENTRAL	-	-	1,861.65	0.00	1,861.65
ASANTE AKIM SOUTH	_	-	2,372.19		2,372.19
MAMPONG	-	-	2,956.80		
SEKYERE SOUTH	-	-	8,361.85	0.00	8,361.85
BRONG AHAFO REGION					
ATEBUBU-AMANTIN	_	-	3,158.03	0.00	3,158.03
DORMAA EAST	-	-	1,442.55	0.00	
KINTAMPO SOUTH	-	-	12,717.12		
SUNYANI WEST	-	-	2,911.03	0.00	
TAIN	-	-	14,381.85	0.00	14,381.85
TECHIMAN	-	-	6,746.69	0.00	6,746.69
EASTERN REGION					
BIRIM CENTRAL	-	-	32,651.00	32,651.00	0.00
BIRIM NORTH	-	-	10,216.00	0.00	10,216.00
BIRIM SOUTH	-	-	46,156.00	0.00	46,156.00
KWAHU AFRAM PLAINS NTH.	-	-	14,615.85		
NSAWAM ADOAGYIRI	-	-	5,700.00		0.00
SUHUM	-		4,982.00	0.00	
UPPER MANYA KROBO	-	-	4,202.70	0.00	4,202.70
NORTHERN REGION					
EAST GONJA		-	38,184.15	0.00	38,184.15
SAVELUGU/NANTON SOUTH		-	27,180.16	0.00	27,180.16
TAMALE METROPOLITAN	-	-	29,473.00	0.00	29,473.00
UPPER EAST REGION					
KASSENA NANKANA WEST	-	-	7,396.00	7,396.00	0.00
KASSENA NANKANA MUN.	-	-	17,150.75	0.00	17,150.75
UPPER WEST REGION					
JIRAPA	-	-	2,885.81	0.00	2,885.81
LAMBUSSIE KARNI	-	-	4,505.03		

APPENDIX J

VOLTA REGION						***************************************
AGOTIME	-	-	1,812.00	1,812.00	0.00	
KRACHI EAST	-	-	754.49	0.00	754.49	
KRACHI WEST	-	-	1,758.16	0.00	1,758.16	
SOUTH DAYI	-	-	7,938.51	0.00	7,938.51	
WESTERN REGION						
JUABOSO	-	-	3,633.00	0.00	3,633.00	
PRESTAE HUNI VALLEY	-	-	888.00	888.00	0.00	
SEKONDI-TAKORADI METRO	-	-	7,113.00	0.00	7,113.00	
WASSA AMENFI WEST	-	-	16,460.55	0.00	16,460.55	
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TOTAL			353,970.09	51,403.80	302,566.29	