

**IN THE THIRD SESSION OF THE EIGHTH
PARLIAMENT OF THE FOURTH REPUBLIC OF
GHANA**



**REPORT OF THE COMMITTEE ON ROADS AND
TRANSPORT**

ON THE

**2024 ANNUAL BUDGET ESTIMATES OF THE
MINISTRY OF TRANSPORT**

DECEMBER 2023

1.0 INTRODUCTION

The Hon Minister for Finance, Mr Ken Ofori-Atta, presented the Budget Statement and Economic Policy for the 2024 Financial Year to Parliament on Wednesday, 15th November, 2023 in fulfillment of article 179 of the 1992 Constitution.

The Budget Estimates of the Ministry of Transport was referred to the Committee on Roads and Transport for consideration and report in accordance with Standing Orders 140 (4) and 189 of the House.

The Committee on Roads and Transport met with the Sector Minister Hon Kwaku Ofori Asiamah, the Deputy Minister Hon Frederick Obeng Adom, the Chief Director and officials of the Ministry of Transport and its agencies as well as Finance on Tuesday 12th December, 2023 to consider the referral.

The Committee is grateful to the Hon Minister and officials of the Ministry for attending upon the Committee to assist in the consideration of the 2024 Annual Budget Estimates for the Ministry of Transport.

The Programme-Based Budget for 2024 covers the Headquarters and the under listed Agencies of the Ministry of Transport:

1.1 Maritime and Inland Water Transport

- i. Ghana Ports and Harbours Authority (GPHA)
- ii. Ghana Maritime Authority (GMA)
- iii. Ghana Shippers Authority (GSA)
- iv. Regional Maritime University (RMU)
- v. PSC Tema Shipyard
- vi. Volta Lake Transport Company Limited (VLTC)

1.2 Road Transport Service

- i. Driver and Vehicle Licensing Authority (DVLA)
- ii. National Road Safety Authority (NRSA)

- iii. Metro Mass Transport Limited (MMTL)
- iv. Inter-City STC Coaches Limited

1.3 Aviation

- i. Ghana Civil Aviation Authority (GCAA)
- ii. Ghana Airports Company Limited (GACL)
- iii. Aircraft Accident and Incident Investigation and Preventive Bureau (AIB)

2.0 REFERENCE DOCUMENTS

The Committee referred to the following documents during the consideration of the Estimates:

- i. The 1992 Constitution of the Republic of Ghana;
- ii. The Standing Orders of Parliament;
- iii. The Budget Statement and Economic Policy of the Government of Ghana for the 2023 Financial Year;
- iv. The Budget Statement and Economic Policy of the Government of Ghana for the 2024 Financial Year;
- v. The National Medium-Term Development Framework 2022-2025;
- vi. The Report of the Committee on Roads and Transport on the 2023 Annual Budget Estimates of the Ministry of Transport: and
- vii. The 2024 – 2027 Budget guidelines issued by the Ministry of Finance.

3.0 VISION OF THE MINISTRY OF TRANSPORT

The vision of the Ministry of Transport is to create an integrated, modally complementary, cost effective, safe, secure, sustainable and seamless transportation system responsive to the needs of the Ghanaian society, supporting growth and poverty reduction and capable of establishing Ghana as the transportation hub of West Africa.

4.0 MISSION AND POLICY OBJECTIVES

4.1 Mission

The Ministry's mission is to provide leadership and guidance for the development of the Transport Sector through effective policy formulation, market regulation, asset management and service provision.

4.2 Policy Objectives

The Policy Objectives of the Transport Sector are to achieve the following:

- i. Improve airport and seaport infrastructure and services to increase capacity and efficiency of operations;
- ii. Make Ghana the aviation hub for the West African Region;
- iii. Develop mechanisms to ensure free movement of people and goods within the tenets of international and sub-regional protocols;
- iv. Improve efficiency and effectiveness of road transport infrastructure and services;
- v. Establish mass transportation systems in urban areas with inter-modal facilities and interchanges;
- vi. Apply new and appropriate technology and innovations to transport infrastructure and service delivery;
- vii. Ensure safety and security for all categories of road users.

5.0 FINANCIAL PERFORMANCE FOR 2023

The Ministry of Transport was allocated a total budgetary amount of One Billion, Two Hundred and Twenty-Six Million, Six Hundred and Nineteen Thousand, and Sixty-Seven Ghana Cedis (**GH¢1,226,619,067.00**) for its activities for 2023.

Table 1 presents the approved budget for 2023 and disbursement as at September 2023.

Table 1: 2023 Approved Budget and Disbursement as at September 2023

EXPENDITURE ITEM/FUNDING SOURCES	2023 APPROVED BUDGET	RELEASES AS AT SEPT 2023	ACTUAL EXPENDITURE AS AT SEPT 2023	VARIANCE (A-B)	PERCENTAGE OF RELEASES (C/B)*100
	A	B	C	D	E
GOG					
Compensation of employees	9,973,161.00	9,271,927.64	9,271,927.64	701,233.36	100
Goods and Services	3,442,000.00	1,681,819.29	1,114,902.24	1,760,180.71	66.29
CAPEX	26,037,280.00	24,300,042.00	2,919,512.73	1,737,238.00	12.01
IGF					
Compensation of employees	67,710,334.27	48,976,161.35	48,976,161.35	18,734,172.92	100
Goods and Services	218,393,696.00	131,224,006.12	128,247,754.90	87,169,689.88	97.73
CAPEX	59,110,597.00	18,234,204.84	18,234,204.84	40,876,392.16	100
ABFA					
CAPEX	20,352,000.00	7,035,200.00	151,794.00	13,316,800.00	2.16
Donor					
Compensation of employees	0	0	0	0	

Goods and Services	0	0	0	0	
CAPEX	821,600,000.00	31,400,544.17	31,400,544.17	790,199,455.83	100
Grand Total	1,226,619,068.27	272,123,905.41	240,316,801.87	954,495,162.86	88.31

Source: Ministry of Transport 2024 – 2027 Budget Presentation

Table 2 gives a breakdown of the revised budget and disbursements as at 30th September 2023.

Table 2: 2023 Budget Expenditure Performance – Jan – Sept. 2023

ECONOMIC CLASSIFICATION	GOG GHC	IGF GHC	ABFA GHC	DONOR PARTNERS GHC	TOTAL GHC
Employee Compensation	9,973,161	67,710,334	-	-	77,683,495
Goods And Services	3,442,000	218,393,695	-	-	221,835,695
CAPEX	26,037,280	59,110,597	20,352,000	821,600,000	927,099,877
Total	39,452,441	345,214,626	20,352,000	821,600,000	1,226,619,067

Source: The Budget Statement and Economic Policy of the Government of Ghana for the 2023 Financial Year

6.0 ACHIEVEMENTS OF THE MINISTRY OF TRANSPORT IN THE 2023 FISCAL YEAR

In the year under review, as at the third quarter of 2023, the Ministry achieved the following;

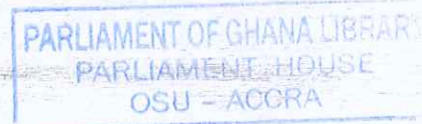
6.1 Management and Administration

- i. Completed feasibility studies for the construction of airport either in the Central Region, Western Region or in between the two regions.
- ii. The Development of the Boankra Logistics Terminal aimed at facilitating transit trade through Ghana's transit corridor is 54.36 per cent complete with roads, earth works ongoing.
- iii. Completed stakeholder engagement for the development of a National Electric Vehicle Policy in all 16 regions of the country.
- iv. Initiated an Office Extension project, which is currently at 56 per cent completion, aimed at providing adequate office space for staff.

6.2 Maritime Services Programme

- i. Acquired Three Ship-to-Shore (STS) cranes and twelve Rubber Tyre Gantry Cranes (RTGs) to improve turnaround times of vessels calling at the Tema Port. The number of STS cranes and RTGs from terminals 3 to 12 and 41 respectively.
- ii. Completed 38.43 per cent of the Oil and Gas Service Terminal as part of strategic development of the Takoradi Port. The Project, when completed, will provide 21ha of serviced terminal area, a 550-metre primary quay wall, a 10-meter draft and 40-meter quay apron for terminal operations.
- iii. Completed the construction of 12 coastal fish landing sites and 2 fishing ports to ensure safe launching and landing of artisanal fishing environment. The Elmina fishing port has been completed and subsequently commissioned. The Axim, Dixcove, Moree, Mumford, Winneba, Elmina, Senya Beraku, Gomoa Fetteh, Teshie, Keta, Osu, Ekumfi, Mfantseman projects have all been completed.
- iv. Completed 55 percent of the health post in Mumford by the Ministry as part of its complimentary facilities.

- v. Completed the removal of tree stamps within a 400-meter-wide navigation channel between the Bridgeano and Ntoaboma River crossing and within a 140-hectar navigation channel at the Agordeke Landing Site.
- vi. Refurbished the “MV Akrade” Ferry to improve access, connectivity and livelihood of the communities living along the shores of the Volta Lake.
- vii. Feasibility Study and Project Concept Note (PNC) completed for the construction of the Akatekyiwaa Freight Park and submitted to the Ministry of Finance for approval.
- viii. Acquired an Oil Spill Response Patrol Boat (MV Esther Afua Ocloo) for rescue and security patrol activities.



6.3 Road Transport Management

- i. Embarked on a Joint “STAY ALIVE” Road Safety Campaign through the National Road Safety Authority in collaboration with the Police Motor Transport & Traffic Department on some selected routes as part of its strategies to combat road crashes
- ii. Developed a mobile application for The Driver and Vehicle Licensing Authority for use by the public.
- iii. Completed New DVLA building in Techiman.
- iv. Delivered ten (10) VDL buses to the Metro Mass Transit Company Limited (MMTL).
- v. Completed and piloted the vehicle tracking system to monitor fleet operations for Metro Mass Transit Limited (MMTL).
- vi. Developed and completed the test run of MMTL Fleet maintenance software to reduce downtime of fleet at workshop.
- vii. Developed electronic ticketing system for MMTL to reduce revenue leakages and the roll out is 80% complete.
- viii. Developed a web-based iMAAP Road Accident Data Management System (RADMS) through the National Road Safety Agency.

- ix. Passed the National Road Safety Regulation, 2022 L.I 2468 to operationalize the National Road Safety Act,2019, (Act 993)
- x. Revised and Launched the Ghana Highway Code.
- xi. Completed a Terminal at Pokuase for Inter-city State Transport Corporation (ISTC).
- xii. Augmented its technology inventory with 215 Desktop Computers, 60 Laptop Computers,106 Color Printers,4 multi-purpose printers and 75 digital cameras with the support of the World Bank.

6.4 Aviation Development and Management Programme

- i. Completed and commissioned the Phase II of the Tamale International Airport; with the Airport currently operating and serving the Sahelian Region as an alternative to the Kotoka International Airport (KIA).
- ii. Completed the Phase II of the Kumasi Airport while the Phase III is 89.33 per cent complete.
- iii. Completed feasibility studies and in the process of conducting a Value for Money Audit (VFM) for the construction of an ultra-modern Air Traffic Control Tower at Kotoka International Airport (KIA).
- iv. Initiated the installation of Radar at Kumasi to create redundancy (Back-up component) in the Accra Flight Information Region (FIR), the project is about 80 per cent complete.
- v. Finalized the Aircraft Accident and Incident Investigation and Prevention Bureau Regulations.
- vi. Construction of Air Navigation Services (ANS) complex to provide modern office complex for Air Navigation Services (ANS) providers at Kotoka International Airport (KIA) is 92 per cent complete

7.0 PROGRAMME OUTLOOK FOR 2024

In 2024, the Ministry plans to implement the following programmes, activities and projects among others.

7.1 Management and Administration

- i. Commence the development of an airport in either the Central, Western region or in between the two regions.
- ii. Complete work on the Boankra Integrated Logistics Terminal (BILT)
- iii. Disseminate and implement the National Electric Vehicle Policy
- iv. Procure Electric Vehicles for the Ministry.

7.2 Maritime Services Programme

- i. Complete and commission and the Jamestown Fishing Port and continue construction on complementary facilities.
- ii. Complete the construction of a dedicated Oil and Gas Services Terminal at Takoradi.
- iii. Operationalize the ship-to-shore cranes and 12 Rudder Tyre Gantry Cranes for Tema Port.
- iv. Commence construction works on the Akatekyiwa Freight Park.
- v. Operationalized “MV Akrade” Ferry and refurbish the “MV Ndwura Jakpa” Ferry.

7.3 Road Transport Management

- i. Operationalize the Driver and Vehicle Licensing Authority Mobile Application.
- ii. Ensure delivery and deployment of the remaining No.45 VDL, 100 Hyundai and 200 Huanghai buses.
- iii. Implement TraffiTech-GH.
- iv. Continue joint “Stay Alive” road safety campaigns.
- v. Procure Electric Vehicles for the Ministry.

7.4 Aviation Development and Management Programme

- i. Complete Phase III and operationalize Phase II of the Kumasi Airport project

- ii. Continue expansion works at Wa and Sunyani Airports.
- iii. Complete and operationalize the installation of Radar for Kumasi Airport
- iv. Commence construction works on the new ultra-modern control tower at Kotoka International Airport.
- v. Continue preventive and safety measures into Aircraft accidents and incidents.

8.0 BUDGETARY ALLOCATION FOR 2024

An initial amount of GH¢ Five Hundred and Fifty Million, and Thirty-Two Thousand, Seven Hundred and Five Ghana Cedis (GH¢550,032,705.00) was allocated to the Ministry for the 2024 fiscal year. However, the amount was adjusted upwards to GH¢800,032,705.00 following discussions and considerations between the Ministry and Cabinet to enable the Ministry execute works on the Volta Lake Transport Enhancement project and auxiliary projects for fish landing sites.

The 2024 allocation represents 34.78 per cent decrease from the 2023 budgetary allocation of GH¢1,226,619,067.00 to the Ministry of Transport.

The breakdown of the 2024 allocation is shown in Table 3.

Table 3: 2024 Allocation to the Ministry of Transport by Economic Classification

ECONOMIC CLASSIFICATION	GOG GH¢	IGF GH¢	DONOR PARTNERS GH¢	TOTAL GH¢
Employee Compensation	14,067,214.00	94,488,254.00	-	108,555,468.00
Goods And Services	7,255,842.00	248,860,088.00	-	256,115,930.00
CAPEX	350,000,000.00	57,425,963.00	27,935,344.00	435,361,307.00

Total	371,323,056.00	400,774,305.00	27,935,344.00	800,032,705.00

Source: The Budget Statement and Economic Policy of the Government of Ghana for the 2024 Financial Year

9.0 OBSERVATIONS AND RECOMMENDATIONS

9.1 VARIATION IN CAPEX APPROVED AND CAPEX RELEASED FOR 2023

The Committee noted that an amount of GH¢927,099,877.00 was approved CAPEX in year 2023. However, as at September, 2023, only GH¢80,969,991.01 had been released.

The Committee expressed concern about the substantial gap in the releases for CAPEX which affected the Ministry's ability to implement some planned programmes and projects.

The Committee urges the Ministry of Finance to make timely releases to the Ministry to enable it execute its activities for 2024.

9.2 DECLINE IN DOMESTIC AIRCRAFT MOVEMENT

The Committee noted a decrease in domestic aircraft movements from 16,297 in September 2022 to 13,096 in September 2023. The Committee observed that the decline might be linked to frequent and high increases in airfares by local airlines.

The Committee recommends that the Ministry engage airline operators to address this concern.

9.3 FINANCIAL IMPACT OF DEBT RESTRUCTURING

The Committee observed that the Ministry encountered difficulties in accessing funds due to the dependence on Donor Funds, and the on-going Economic Debt Restructuring Programme causing a standstill in the implementation of various projects.

The Committee recommends that the Ministry explore alternative sources of generating funds internally to lessen the heavy reliance on donor funds and enhance overall operational efficiency.

9.4 PRIORITIZATION OF BOLGANTANGA AIRSTRIP PROJECT

The Committee brought to the attention of the Ministry feasibility studies that has been completed for the Bolgatanga Airstrip some time ago to improve air connectivity in the Upper East region.

The Ministry was requested to consider the feasibility studies for the construction of an airstrip in the Upper East region as land has already been earmarked for this project.

The Committee urged the Ministry to secure the allocated land promptly and initiate the project to prevent encroachment.

9.5 AWARENESS AND SENSITIZATION ON ELECTRIC VEHICLES

The Committee recognized the importance of the National Electronic Vehicle policy to promote eco-friendly and sustainable transportation means. It also acknowledged that the National Electric Vehicle policy, while crucial, might be misconstrued by citizens.

The Committee strongly recommends that the Ministry conduct extensive stakeholder engagement and sensitization campaign to educate Ghanaians on the need to take advantage and adopt the usage of Electric Vehicles.

9.6 UNEVEN DISTRIBUTION OF DVLA OFFICES ACROSS THE COUNTRY

The Committee observed an uneven distribution in the number of DVLA offices per region, particularly in the Upper East, Upper West and Northern regions.

The Committee further noted that the newly created administrative regions were yet to have their own DVLA offices, causing inconvenience for drivers who have to travel long distances to other regions to access the services of DVLA.

The Committee, understanding the importance of bringing public services closer to the people, recommends that the Ministry take steps to ensure access to DVLA offices in all regions.

9.7 MULTI-STOREY CAR PARK AT KIA

The Committee noted that the main pick-up and drop-off point for terminals at the Kotoka International Airport experience congestion during peak times. The Committee therefore urge the Ministry to consider building a multi-story parking lot at the Kotoka International Airport to ease congestion at the airport, particularly during weekends.

The Committee emphasized that such a facility would increase parking capacity and also serve as a source of revenue for the Government.

9.8 EXPANSION OF STC AND MMT ROUTES TO THE NORTHERN REGIONS

The Committee observed a scarcity of public transportation services to the Northern part of Ghana.

Considering that flight tickets are not affordable for everyone, the Committee recommends that the Ministry implement policies or initiatives aimed at ensuring the availability of State Transport and Metro Mass buses in the Northern part of the country.

10.0 CONCLUSION

After carefully examining the 2024 Annual Budget Estimates of the Ministry of Transport, the Committee recommends to the House to adopt its report and approve the sum of **Eight Hundred Million, Thirty-Two Thousand, Seven Hundred and Five Ghana Cedis (GH¢ 800,032,705.00)** for the Ministry of Transport for the financial year ending 31st December, 2024.

Respectfully submitted.



**HON KENNEDY NYARKO OSEI
(CHAIRMAN, COMMITTEE ON ROADS
AND TRANSPORT)**



**MRS EUNICE K ABEKA
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